
GUIDE TO MISSOURI STATE GOVERNMENT



**GUIDE TO
MISSOURI STATE GOVERNMENT**

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**MISSOURI COMMISSION ON INTERGOVERNMENTAL
COOPERATION**



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INTRODUCTION

The Missouri Commission on Intergovernmental Cooperation was established to provide a centralized structure linking public entities to state government. The Commission serves as a vehicle of communication through which state and local governments can meet to discuss and resolve shared problems.

In order to enhance communication between governments this guide to executive branch agencies with the accompanying descriptions, organization charts, maps, and contact listing has been created. The executive branch consists of all state elective and appointive employees, except the officials of the legislative and judicial departments.

This booklet was compiled as an introduction to the organization and responsibilities of the sixteen departments of Missouri state government. Sources include the Missouri Official Manual, 1997-1998 and the official plans of state departments filed as required under Section 1 of the Omnibus State Reorganization Act of 1974, and RSMo 1979. Copies of this booklet are available from the Division of General Services, Intergovernmental Relations Unit, Room 915 Jefferson Building, P.O. Box 809, Jefferson City, Missouri 65102, 573/751-4834. Additional information about State of Missouri executive branch agencies is available from the contacts listed on page 59.

Special Note on State Departments' Administrative Duties.

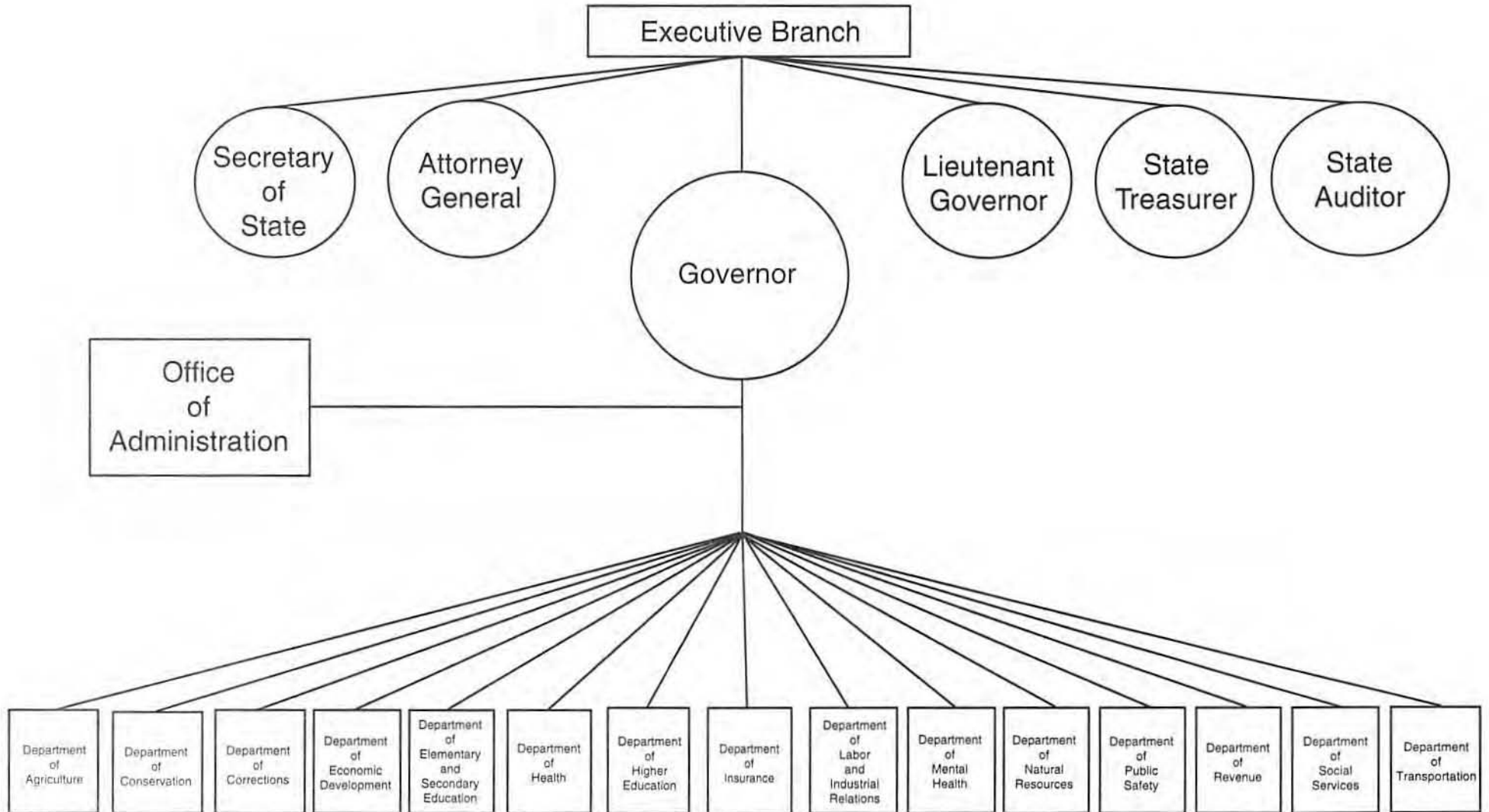
All of the departments in Missouri state government contain at least one administrative division or unit which provides support in fiscal management, accounting, personnel and training, research and data processing. Because of similarity of these duties and because each department only has one page of print space, these units are not described in detail.

For more information on these divisions, contact the department director listed on page 60.

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MISSOURI STATE GOVERNMENT



ELECTED OFFICIALS

OFFICE OF THE GOVERNOR

The chief executive officer of the state of Missouri must be at least 30 years old, a U.S. citizen for 15 years or longer and a resident of Missouri for at least 10 years before being elected governor.

The governor is elected to a four-year term during the same year as a presidential election and may seek re-election to a second four-year term. No person may hold the office for more than two terms.

The governor appoints the members of all boards and commissions, the heads of all departments in state government and all vacancies in public offices unless otherwise provided by law. The board members of Missouri's state universities and colleges are appointed by the governor. The governor also selects the members of the Supreme and Appellate Courts of Missouri from names submitted by the State Judicial Commissions in addition to numerous other appointments.

The governor addresses the General Assembly on the state of government and recommends changes or other actions to be taken. A budget is submitted by the governor to the General Assembly within 30 days after the assembly convenes. The budget contains the governor's estimates of available state revenues and an itemized plan for proposed expenditures.

All bills passed by both houses of the legislature, except those referred to a vote of the people, are submitted to the governor for his consideration. The governor may either approve a bill, making it law, or return it to the legislature with his objections.

The governor performs many other duties assigned by constitution, statute or custom. The governor also has the power to grant reprieves, commutations and pardons, but this does not include the power to parole.

In addition to his other duties, the governor is a member of a number of boards and commissions, such as the Board of Public Buildings and State Board of Fund Commissioners.

Moreover, the governor is commander-in-chief of the state's militia, the Missouri National Guard.

OFFICE OF THE LIEUTENANT GOVERNOR

The lieutenant governor is required to meet the same qualifications as the governor. The lieutenant governor is elected for a four-year term and is subject to re-election.

Under the constitution, the lieutenant governor is ex officio president of the Missouri Senate. Upon the death, conviction, impeachment, failure to qualify, resignation or other disabilities, the powers, duties and emoluments of the governor devolve upon the lieutenant governor until the end of his or her term or until the disabilities of the governor are removed. By law, the lieutenant

governor serves as secretary and member of the Board of Public Buildings. Missouri voters passed Proposition C in November, 1992, expanding the lieutenant governor's duties to include membership on the Missouri Tourism Commission, the Board of Fund Commissioners, the Missouri Housing Development Commission, the Missouri Development Finance Board, and the Missouri Rural Economic Development Council. Proposition C also designates the lieutenant governor as official advocate for Missouri's senior citizens, and as advisor to the Department of Elementary and Secondary Education on early childhood education. The lieutenant governor continues to serve as the state's ombudsman.

OFFICE OF SECRETARY OF STATE

The secretary of state oversees one of the most diverse offices in state government. The office includes more than 12 divisions and maintains offices in the State Capitol, the James C. Kirkpatrick State Information Center (MSIC) and branches in St. Louis, Kansas City and Springfield.

The secretary of state is the chief election official in Missouri, bearing responsibility for administration of statewide elections involving both issues and individuals, and oversees local verification of petition signatures for initiative petitions. The secretary of state's commissions division authenticates official acts of the governor, and has the authority to appoint and commission notaries public.

The office is a clearinghouse of information. The State Archives preserves and makes available historic documents for use by researchers, including thousands of inquiries annually from genealogists. The Records Management program allows state agencies to store and retrieve inactive files at the MSIC. A companion Local Records program assists county and municipal governments in processing and safeguarding their important documents. The Publications Division produces a number of useful books and periodicals, including the Official Manual, the state Constitution, and rosters of the General Assembly and state, county and district officers. The Administrative Rules Division publishes the revisions to the Code of State Regulations monthly, which lists rules and regulations promulgated by state agencies, and the bi-monthly Missouri Register.

The Missouri State Library was created in 1946 as an independent agency with a board appointed by the governor. The major functions of the State Library are to provide direct library and information service in support of the executive and legislative branches of Missouri state government, to provide library service to blind and physically handicapped residents of Missouri and to promote the development and improvement of library services throughout the state. In July 1993, the State Library, including the Wolfner Library for the Blind and Handicapped, was placed under the supervision of the secretary of state.

Registration of businesses is another vital duty of the secretary of state. The Corporations Division handles the incorporation and reports for some 190,000 businesses licensed to do business in Missouri. The Franchise Tax Division collects more than \$55 million annually from for-profit corporations. Perfecting liens on business loans is the responsibility of the Uniform

Commercial Code division, which receives some 137,000 filings each year. The Securities Division protects Missouri investors from fraud by reviewing proposed securities offerings and registering broker-dealers, agents and investment advisors.

OFFICE OF STATE AUDITOR

The state auditor's office is charged with auditing all state agencies, boards and commissions; all of the state's municipal and circuit courts; and 93 of the state's 114 counties. The state auditor may also be called upon by citizen petition to audit local political subdivisions. Audits are performed to determine if tax dollars are being spent efficiently, economically and legally and to determine how well governmental authorities protect against fraud and abuse of the public funds under their control.

In addition to fulfilling the primary auditing duties of the office, the state auditor is charged with designing accounting systems for state and local governments, approving depositories selected by the state treasurer and serving as a member of the Board of Fund Commissioners and the State Records Commission. The state auditor also examines and registers all general obligation bonds and reviews the tax rates levied by the state's political subdivisions to ensure they comply with state law.

OFFICE OF STATE TREASURER

The duties of the state treasurer, as defined by the Missouri Constitution are: (1) to be custodian of all state funds; (2) to determine the amount of state moneys not needed for current operating expenses; and (3) to invest such moneys not needed for current operations in time deposits, bearing interest, in Missouri banking institutions selected by the state treasurer and approved by the governor and state auditor, or in short-term U.S. government obligations.

The operation of the office of state treasurer is essentially a banking operation. To disburse state funds, a warrant is prepared in the Office of Administration. The warrant, with the signature of the commissioner of administration, is presented to the state treasurer's office for processing. When the warrant is signed by the treasurer, it is converted into a negotiable check, or draft, on a designated depository of state funds.

When investing state funds, the state treasurer is required to give due consideration to the preservation of such moneys, the comparative yield and the effect upon the economy and welfare of the people of Missouri.

The state treasurer is permitted to purchase short-term U.S. government obligations, maturing and becoming payable within one year from the date of purchase. Interest received on the investment of state funds is credited either to the general revenue fund or to the fund from which the investment is made.

The state treasurer administers the MISSOURI FIRST low interest linked deposit loan program for small business, agriculture, job creation, drought relief, student loans and multi-family housing. Through MISSOURI FIRST the state treasurer deposits funds in a Missouri financial institution at below market interest rates. The financial institution agrees to loan the amount of money at a reduced rate to businesses, farmers and students.

The state treasurer is a member of the State Board of Fund Commissioners, the Missouri Housing Development Commission, the board of trustees of the Missouri State Employees' Retirement System and the Missouri Arts Council.

OFFICE OF THE ATTORNEY GENERAL

The attorney general's office was created in 1806 when Missouri was part of the Louisiana Territory. Missouri's first constitution (1820) provided for an appointed attorney general. Since the 1865 constitution, the attorney general has been elected.

The attorney general is the attorney for the state. He represents the legal interests of Missouri and its people as a group, but cannot represent individual citizens in private legal actions.

As the state's chief legal officer, the attorney general must prosecute or defend all appeals to which the state is a party, including every felony criminal case which is appealed to the Missouri Supreme Court and courts of appeal. He also is required to institute, in the name and on behalf of the state, all civil suits and other proceedings that are necessary to protect the state's rights, interests or claims. He also may appear, interplead, answer or defend any proceedings in which the state's interests are involved, or appear on behalf of the state in declaratory judgment proceedings when the constitutionality of a statute is challenged.

The attorney general renders official opinions to the General Assembly, the governor, secretary of state, auditor, treasurer, the heads of the various state departments and the circuit or prosecuting attorneys on questions of law relating to their duties.

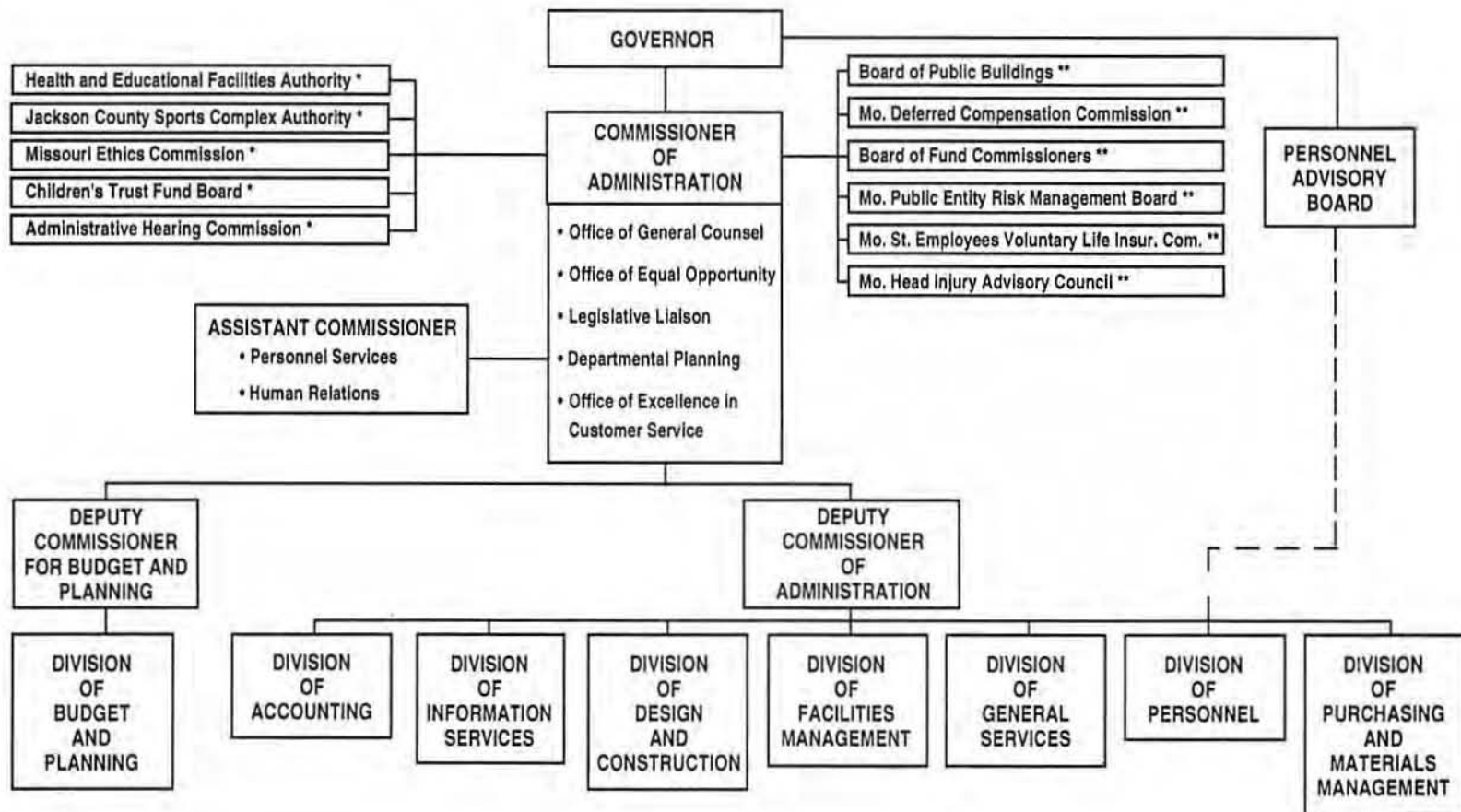
The attorney general may institute quo warranto proceedings to oust any corporation from doing business in Missouri if it has abused its franchise or has violated the state's laws. He also may institute quo warranto proceedings against any person unlawfully holding any office or move to oust any public official for misfeasance, nonfeasance, or malfeasance in office.

He is a member of the Board of Fund Commissioners, Board of Public Buildings, the Governor's Committee on Interstate Cooperation, the Missouri Highway Reciprocity Commission and the Missouri Housing Development Commission. He serves as chairman of the Governor's Crime Commission.

In order to fulfill these and other responsibilities, the attorney general has organized his office into six divisions: Litigation, Criminal, Consumer Protection, Governmental Affairs, Environmental Protection and Labor.

**DEPARTMENTAL ORGANIZATION CHARTS
AND DESCRIPTIONS**

Office of Administration



* Assigned by statute

** Assigned by statute and/or staffed by the Office of Administration

OFFICE OF ADMINISTRATION

The Office of Administration is the service and administrative control agency created by the General Assembly to combine and coordinate the central management functions of state government.

The chief administrative officer is the Commissioner of Administration who is appointed by the Governor with the advice and consent of the Senate. The Office of Administration provides central services and support to all other state agencies as detailed below.

Administrative Hearing Commission conducts prehearing conferences and full evidentiary hearings throughout Missouri, making findings of fact and conclusions of law relating to licensing, tax, and medical provider disputes.

Division of Accounting is responsible for the operation of the statewide accounting and payroll systems, social security administration, bond management, and is the custodian of all public accounting records of the state.

Division of Budget and Planning is the central point to assist state agencies, the commissioner of administration, and the governor in preparing and overseeing an efficient and effective overall plan for the state's financial resources.

Division of Design and Construction is responsible for the preparation of the state's capital improvement program and budget, inventory and condition assessment of all state-owned land and facilities, contracting for and managing capital improvement projects for state agencies.

Division of Information Services is the central point for providing data processing and state telecommunications services for the executive branch of state government.

Division of Facilities Management is responsible for the maintenance and operation of state-owned buildings and grounds throughout the state. The division is responsible for the preparation of the leasing budget for the entire state and for oversight of the leasing program. Staff of the division provide design services, space analysis, project management, energy management and mechanical services.

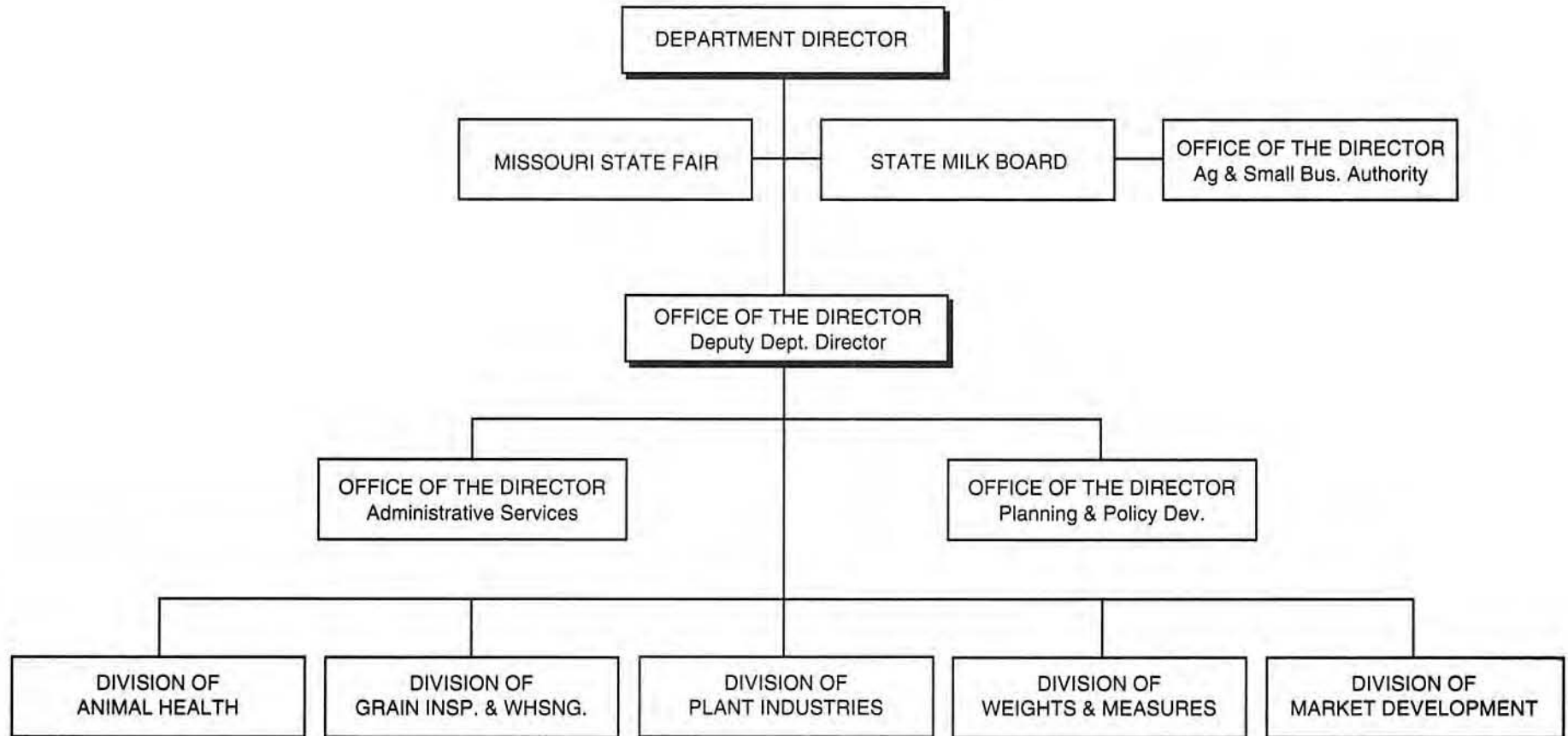
Division of General Services provides management services to the state departments including printing, vehicle maintenance, risk management, forms management, and flight operations. The division also provides staff support for the Governor's Advisory Council on Physical Fitness and Health, the Missouri Public Entities Risk Management Fund, the Missouri Head Injury Advisory Council and the Missouri Commission on Intergovernmental Relations, the state clearinghouse for federal assistance programs, and the *Missouri Express* - a Community Information Network initiative.

Division of Personnel administers the Missouri Merit System (covering about 30,000 employees) and the Uniform Classification and Pay System (about 40,000 employees when complete). Additional responsibilities in all agencies include management training, labor relations, productivity and quality improvement, employee leave benefits, and consultative services.

Division of Purchasing and Materials Management is responsible for the procurement of equipment, supplies, general and professional services for most agencies of state government; and administers the state and federal surplus property programs and the state recycling programs.

Office of Equal Employment Opportunity is responsible for assisting state agencies in employment and contracting of historically underutilized individuals, and monitoring progress in promoting and ensuring equal opportunity within state government through employment, provision of services, and operation of facilities.

DEPARTMENT OF AGRICULTURE



DEPARTMENT OF AGRICULTURE

Like Missouri agriculture, the duties of the Missouri Department of Agriculture are diverse. The department has the challenge of protecting the state's producers, processors, distributors and consumers of food and fiber, while marketing Missouri products at home and abroad. The department administers programs that prevent livestock disease, monitor commercial transactions involving weighing or metering devices, regulate grain storage and inspection, establish rules for labeling and using farm chemicals, control plant pests and oversee feed and seed sales. Other department programs range from licensing and inspecting livestock markets to educating youth in agriculture through scholarships, loans and career programs.

The director of agriculture determines department policy and provides a representative voice on a broad range of issues affecting Missouri farmers, ranchers, agribusinesses and agriculture policy-makers. The director oversees certain aspects of the State Milk Board and the Missouri Agricultural and Small Business Development Authority, and is a standing member of the Missouri State Fair Commission. The fair provides educational, competitive and recreational opportunities while exhibiting all aspects of Missouri agriculture: livestock, row crops, fruits and vegetables, farm equipment and machinery, and arts and crafts.

Division of Animal Health administers programs to control, eradicate and test for livestock diseases. The division also inspects and licenses livestock markets and commercial pet dealers and breeders. Livestock brands are registered with this division.

Division of Grain Inspection and Warehousing inspects, grades and weighs grain stored in or moved through terminals in Missouri. The division licenses and bonds grain warehouses in Missouri, and works to ensure the overall quality, condition and weight of grain being bought or sold.

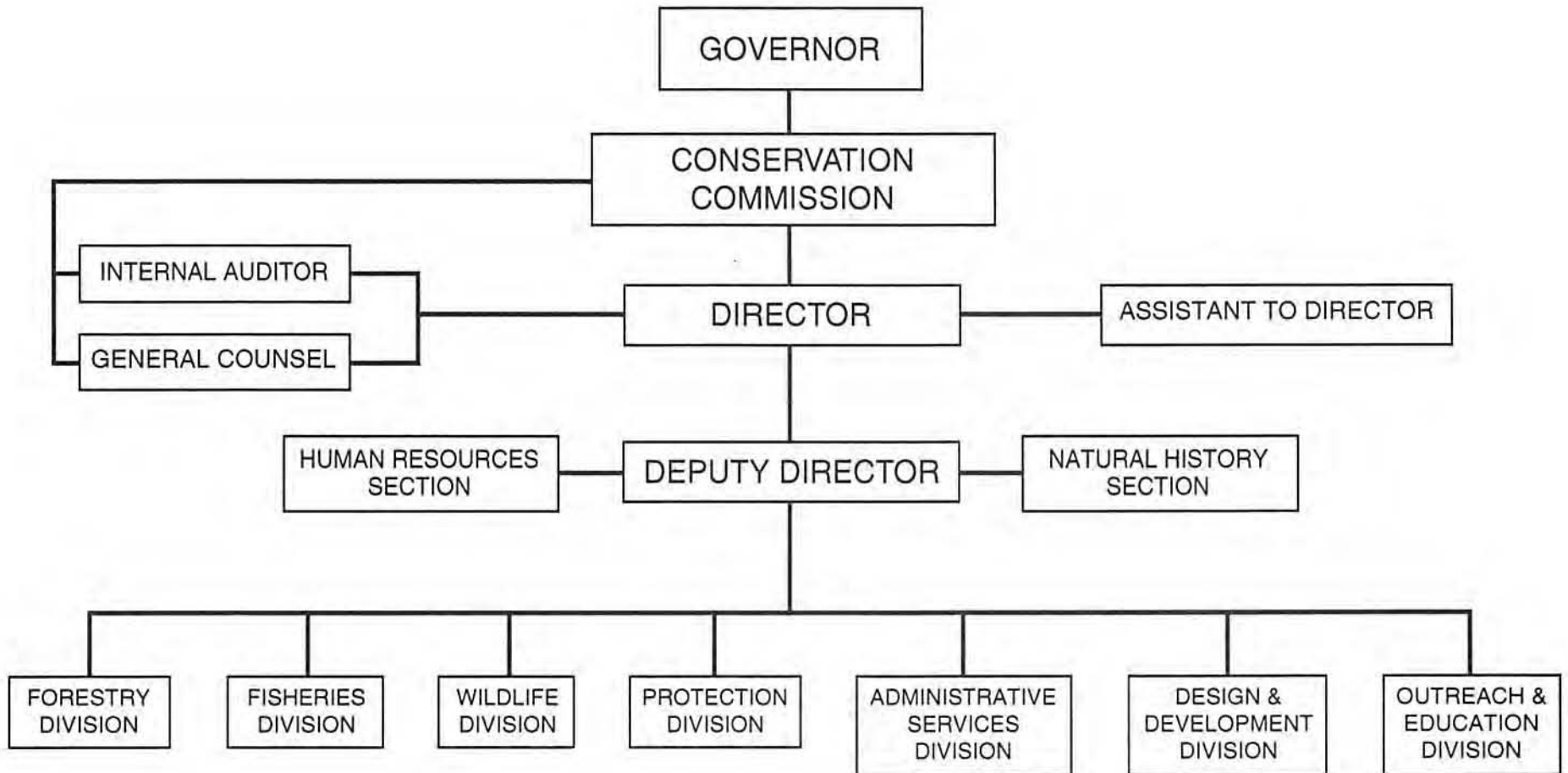
Division of Market Development works to develop and expand markets for Missouri agricultural products both domestically and internationally. The division helps commodity groups promote their products, creates an identity for Missouri agricultural products through its AgriMissouri program and acts as a liaison between Missouri producers and foreign buyers. This division also administers youth scholarship and career programs, disseminates daily market information, and provides marketing opportunities for horticultural and aquaculture products, specialty crops and the livestock and forage industries.

Division of Plant Industries works to prevent the spread of harmful insects and plant diseases, certifies and licenses commercial and private pesticide applicators and dealers, assures quality and label accuracy of commercial feeds and seeds, and inspects fresh fruits and vegetables to assure quality and grade.

Division of Weights and Measures provides protective services to consumers and businesses. The division inspects commercial weighing and metering devices, administers regulations related to fuel quality, inspects eggs for grade, size, origin and packaging and ensures milk is not sold under cost.

State Milk Board administers Missouri's Grade A and manufacturing milk inspection programs.

DEPARTMENT OF CONSERVATION



DEPARTMENT OF CONSERVATION

The Department of Conservation is guided by a four-member Commission appointed by the Governor with advice and consent of the Senate. The Commission is charged with the control, management, restoration, conservation and regulation of the bird, fish, game, forestry and all wildlife resources of the state. The Commission appoints a director who serves as the administrative officer of the Department of Conservation.

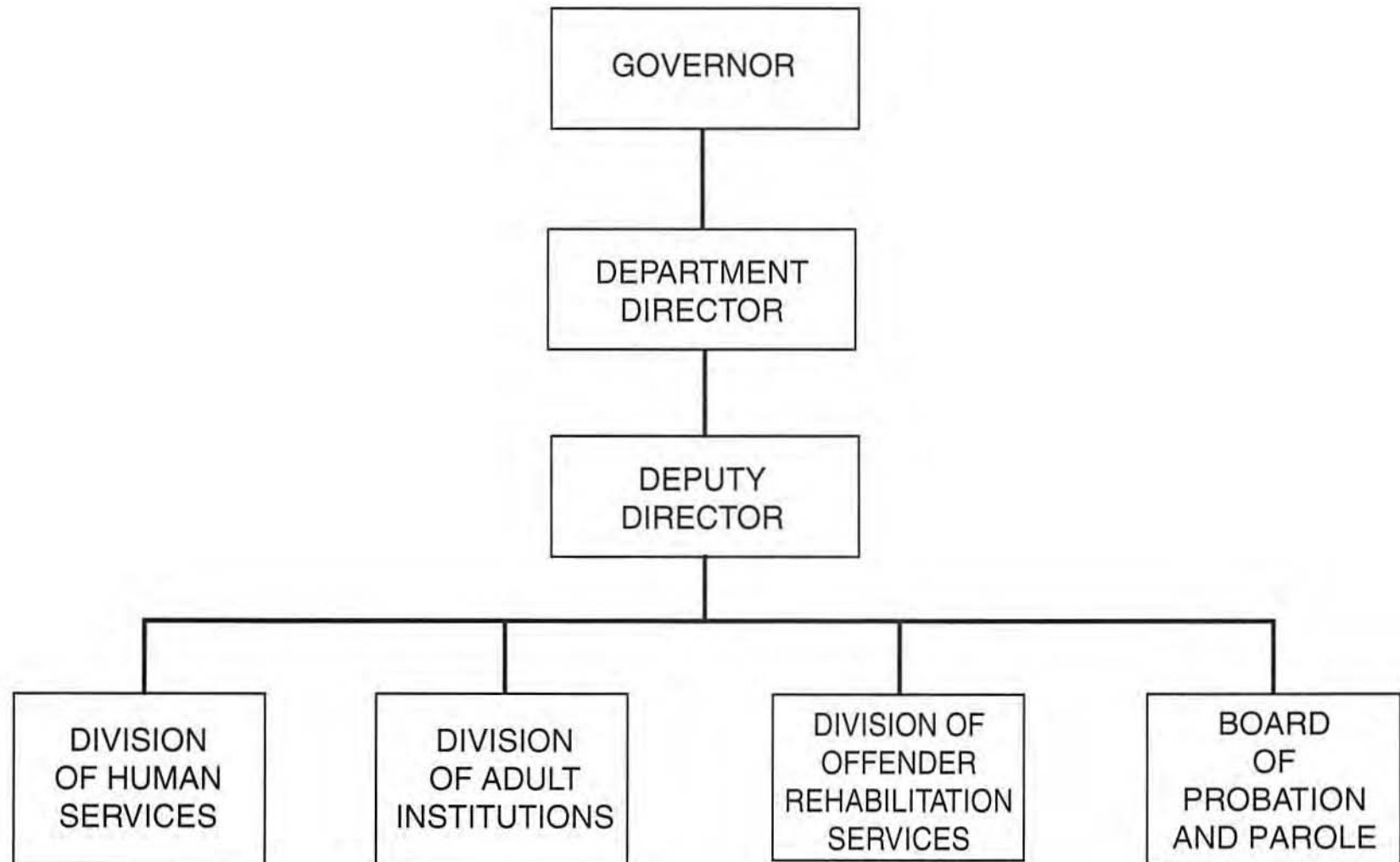
Principal sources of revenue are derived from the sale of hunting and fishing permits, the dedicated conservation sales tax of one-eighth of one percent, and revenue from administration of forest, fish and wildlife resources. Substantial funding is made available on a matching basis through the federal government and is applied primarily to acquisition, development, research and forest fire control. The administrative structure is broken into three components.

Resource Management and Enforcement are responsible for assuring management and protection of Missouri's private and public aquatic and terrestrial resources, providing well-rounded programs involving fish, wildlife and forest resources. Forestry, Fisheries and Wildlife Divisions administer management of Department areas, programs and research to meet this mandate. Management is regionally-based taking into consideration geographic variables in wildlife resources, natural resources, economic factors, and land composition. This approach assures uniform application of programs and services to the public based on need and effective staffing to carry-out programs. Natural History Section provides advice and expertise in management of non-consumptive resources, natural areas' development and rare and endangered species protection. A regulations committee develops regulations and rules pertaining to hunting and fishing seasons, bag limits and department area regulations. Protection Division administers the law enforcement of these regulations and provides public support through hunter safety education, shooting range administration, public service programs and landowner assistance.

Support Services are essential to the effective operation of the agency. Administrative Services Division sustains programs which provide support in the areas of strategic and resource planning, land acquisition, environmental coordination, public opinion surveys, payroll, purchasing, budgeting, revenue forecasting, permit and publication sales, fleet management, building and grounds maintenance, and a statewide information management network. Human Resources Section administers employee recruitment and retention, employee benefits, employee assistance program training, and safety program. Design and Development Division coordinates the design and construction and/or renovation facilities on Department-owned areas.

Outreach and Education Division provides ongoing public information through news coordination, the monthly *Conservationist* magazine, motion pictures, media loan, radio shows and special events. Metropolitan offices provide public service contact in the urban areas and assist in coordinating special programs and news events. Education Programs and Services provide conservation education through teacher training, in-service credit courses, curriculum development, and workshops and seminars. Four interpretative nature centers, located in urban areas, carry the conservation message to hundreds of thousands of visitors each year through special programs and events.

DEPARTMENT OF CORRECTIONS



DEPARTMENT OF CORRECTIONS

The Department of Corrections supervises all felons and targeted misdemeanants assigned to it by the courts. By Missouri law, a person must be 17 years of age or certified as an adult by the courts and with a sentence of not less than one year in order to be committed to the department for incarceration. Adult felons and misdemeanants placed on probation by the circuit courts are also under the supervision of the department through the Board of Probation and Parole.

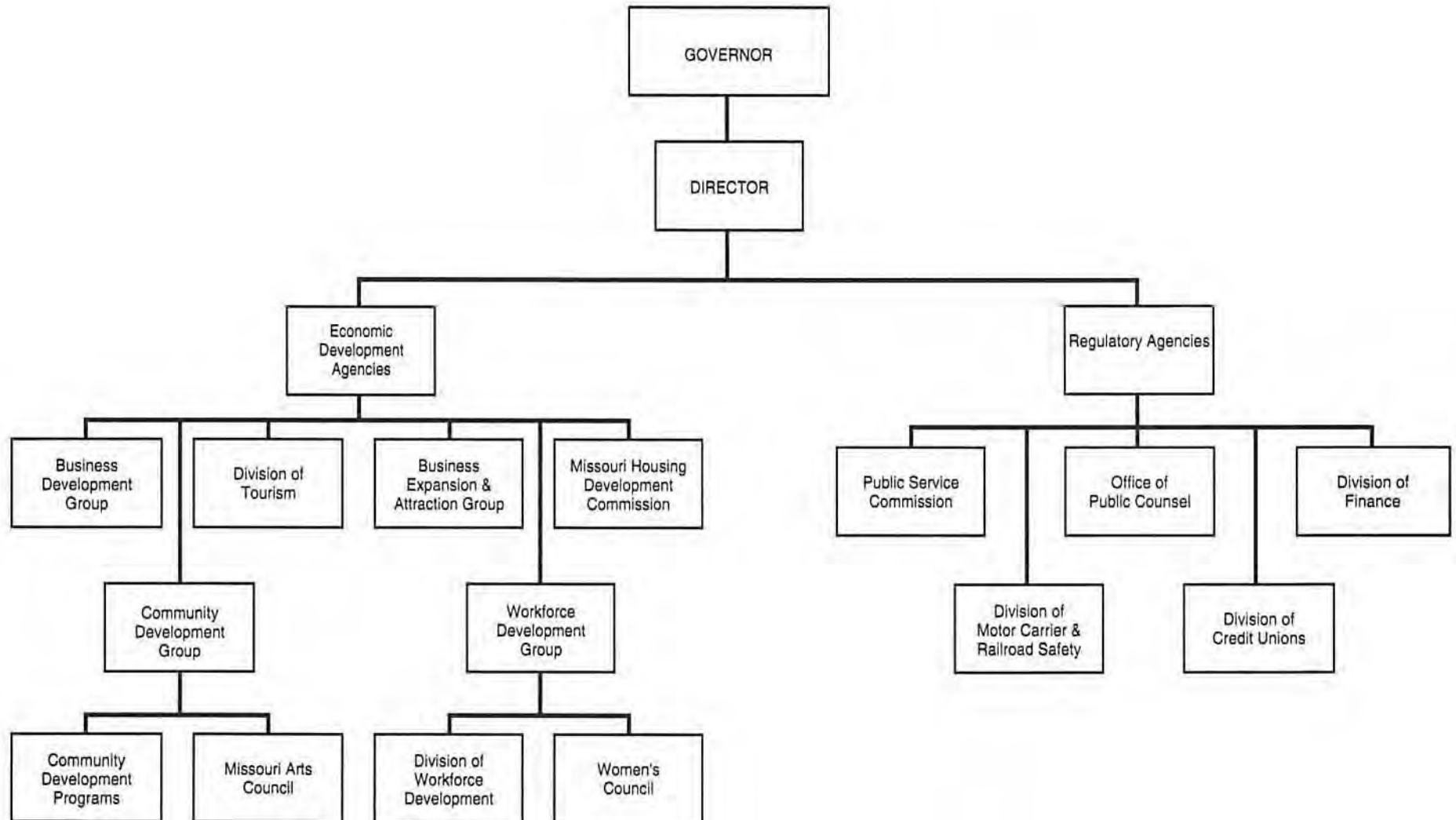
Division of Adult Institutions is responsible for the supervision and management of 20 adult state correctional institutions and all felons committed to secure confinement.

Division of the Board of Probation and Parole is responsible for all activities relating to parole release and the supervision of offenders on probation, parole and in community corrections programs. The division's staff also conduct pre-sentence and parole investigations for the court and the board and also oversees the collection of court fees, victim restitution and payments to the victims crime fund.

Division of Human Services provides specialized activities for the department in the areas of victim's services, religious affairs, volunteer and intern services and employee health services. The division also oversees all recruitment and personnel activities.

Division of Offender Rehabilitative Services is responsible for the evaluation and assignment of all inmates to the appropriate correctional facility, the development and implementation of health care, basic academic and vocational education programs, and sex offender and substance abuse programs as mandated by law.

DEPARTMENT OF ECONOMIC DEVELOPMENT



DEPARTMENT OF ECONOMIC DEVELOPMENT

The department administers programs relating to the promotion of the economy of the state, trade and business. The director, appointed by the Governor and confirmed by the Senate, oversees economic development, regulation of business, financial institutions, and professional registration.

Economic Development Group Programs promote job creation and capital investment such as national, international, small business, research, financing and community development activities. The Economic Development Group Programs are: Business Development Group, Business Expansion and Attraction Group, Community Development Group, and Workforce Development Group.

Women's Council addresses issues regarding the economic and employment status of women in Missouri.

Division of Tourism is responsible for promoting the growth of Missouri's travel industry. The division works to attract vacationers from out of state and encourage Missourians to travel in their home state.

Missouri State Council on the Arts stimulates and encourages the growth of all arts throughout the state.

Division of Credit Unions is responsible for the annual examination, supervision, and chartering of mergers and liquidations for approximately 300 state-chartered credit unions.

Division of Finance is responsible for the incorporation, regulation, liquidation and examination of state-chartered banks, trust companies, and state-chartered savings and loan associations.

Division of Motor Carrier and Railroad Safety is responsible for overseeing activities relating to common carriers, railroad corporations, motor carriers and express companies, street railroads and other forms of transportation.

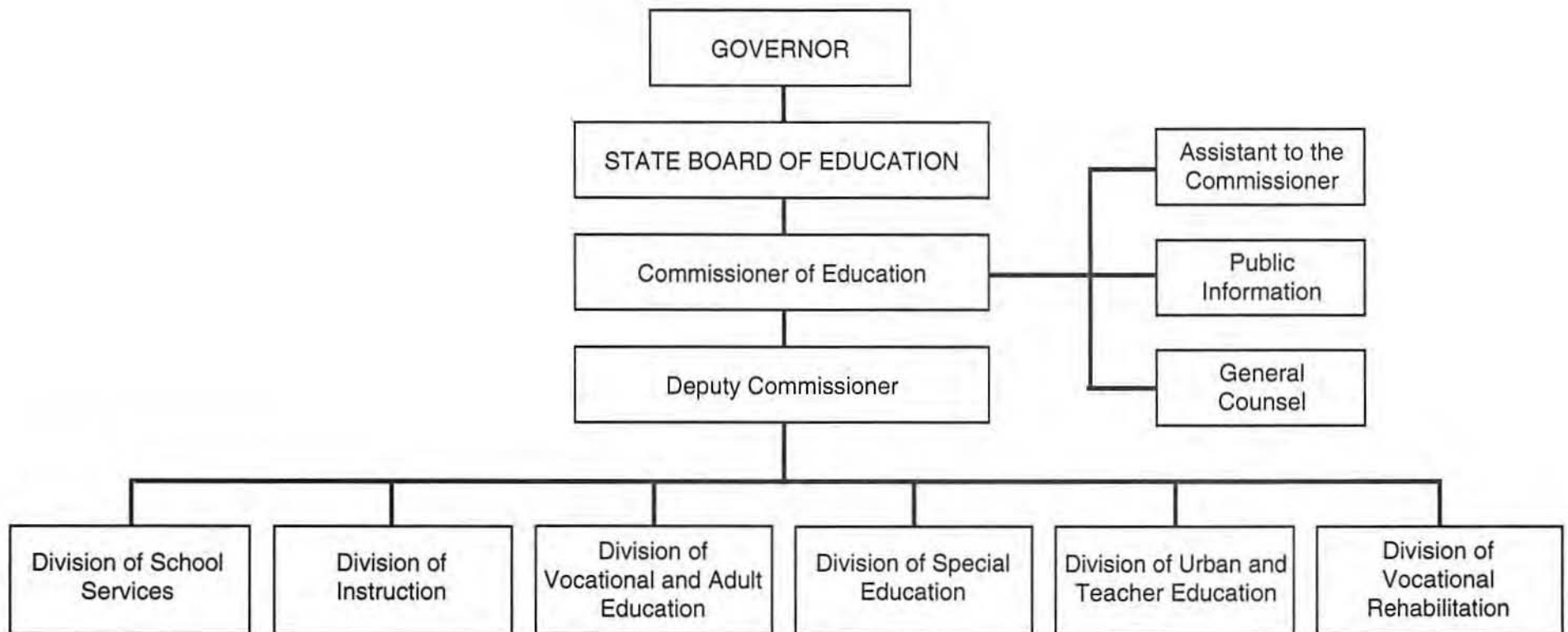
Public Service Commission executes all laws relating to private industries operating in Missouri as public utilities.

Office of the Public Counsel represents the interest of the public in proceedings before the Public Service Commission.

Missouri Housing Development Commission insures loans to nonprofit and limited dividend sponsors of residential housing for low- and moderate-income families.

Division of Professional Registration provides support services to boards and commissions such as the Missouri Board for Architects, Professional Engineers and Land Surveyors, etc. Each licensing board is responsible for regulating its profession.

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION



DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION

The State Board of Education consists of eight lay citizens appointed by the Governor and confirmed by the Senate. Each board member's term of office is eight years; the terms are staggered so that one term expires each year. The board is bipartisan, and no more than four members may belong to the same political party. Under the constitution, the board is responsible for "supervision of instruction in the public schools." The board appoints the Commissioner of Education, who serves as its chief administrative and executive officer.

The board establishes policy for the state education agency, the Department of Elementary and Secondary Education. The department is primarily a service agency that carries out policies of the State Board of Education and provides leadership for the improvement of public schools. The agency assists local school districts in carrying out state and federal laws and regulations. The department is organized into six divisions.

Division of School Services administers the major "business" functions that support school operations, such as school finance, pupil transportation, and food services. This division distributes state financial aid to school districts. It conducts the Missouri School Improvement Program, the State Board of Education's accreditation system for local school districts.

Division of Instruction is responsible for a wide range of programs which assist school districts in improving educational services. These activities include curriculum development, early childhood education and programs for gifted students. The division manages state and federal grant programs that support special services such as programs for disadvantaged children, improving educational technology, and programs for at-risk youth.

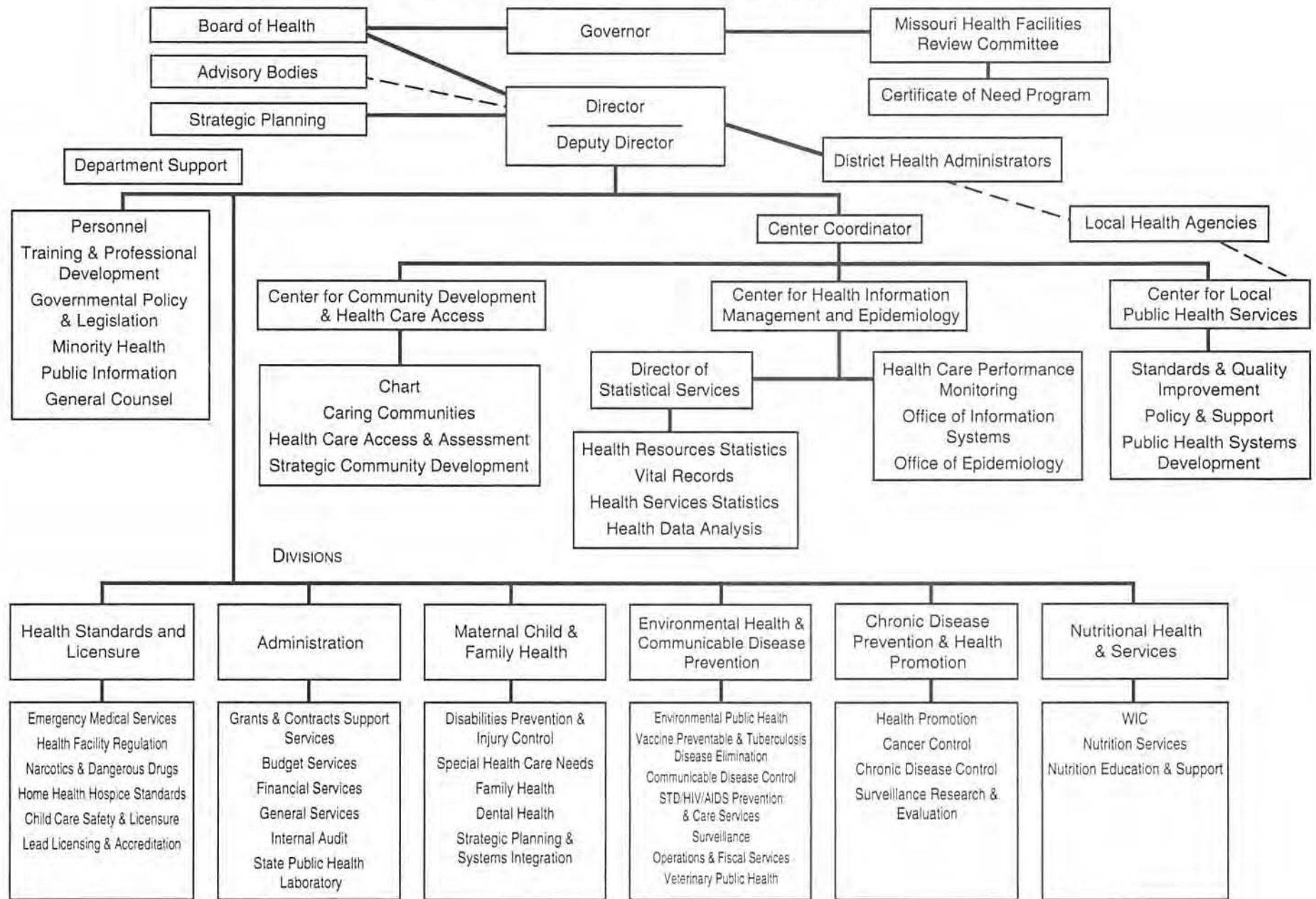
Division of Vocational and Adult Education is responsible for state and federal programs that support vocational-technical education for students and adults. It administers the state's "A+ Schools" program, provides customized job-training for business and industry, and manages the statewide high school equivalency (GED) testing program.

Division of Special Education assists school districts in establishing and improving services for children with disabilities. It operates the Missouri School for the Blind (St. Louis), the Missouri School for the Deaf (Fulton), and the State Schools for Severely Handicapped.

Division of Urban and Teacher Education provides programs that assist urban school districts. It evaluates teacher-education programs in colleges and universities and issues certificates for all professional educators. The division also coordinates state-level professional development and inservice-training programs for educators.

Division of Vocational Rehabilitation provides education, counseling and other specialized services to help adult citizens with disabilities prepare for employment and live as independently as possible.

DEPARTMENT OF HEALTH



DEPARTMENT OF HEALTH

The Department of Health is responsible for protecting and promoting the health of the population of Missouri. This is carried out through the assessment of the populations' health, identification of health threats and needs, development of policies and priorities, and the assurance of appropriate responses. These core public health functions are implemented through collaborative relationships with public and private entities, communities and citizens.

The Director of the Missouri Department of Health is responsible for the management of the department and the administration of its programs and services. In addition to the director's office, which includes three centers, the department is divided into six divisions – the Division of Administration and five programmatic divisions. A State Board of Health advises the director regarding the priorities, policies and programs of the department and reviews rules promulgated by the department. The Board of Health consists of seven members appointed by the governor, by and with the advice and consent of the Missouri Senate.

Center for Local Public Health Services

Center for Local Public Health Services coordinates the Department's partnership with local public health agencies to improve the health of all Missourians. The center is charged with developing the needed tools, policies and strategies to strengthen public health statewide. The center is active in defining the core public health roles and activities and in building the capacity to carry them out at the local level.

Center for Health Information Management and Epidemiology

Center for Health Information Management and Epidemiology is responsible for collecting, analyzing and distributing health-related data that promotes the better understanding of health problems and needs in Missouri, as well as spotlighting improvements and progress achieved in the health of Missourians. Health information collected and reported includes births and deaths, incidence of disease, incidence of injury, health manpower, and hospital and nursing home information. The center publishes consumer guides on hospital and managed care plans. This center issues certified copies of birth and death records to Missourians. The center's Office of Epidemiology investigates and assists others in investigating public health issues. The center's Office of Information Systems provides support for the department's statewide data network and computer database applications.

Center for Community Development and Health Care Access

Center for Community Development and Health Care Access is responsible for the Community Health Assessment Resource Team (CHART), Caring Communities and health care access issues. The center works directly with communities to help them assess their needs, identify capacity for meeting those needs and develop partnerships and collaborative efforts that will sustain long-term initiatives. This center also provides funding to help place and support medical/dental providers in underserved areas of the state.

Division of Environmental Health and Communicable Disease Prevention

Division of Environmental Health and Communicable Disease Prevention is responsible for the investigation of the cause, origin, and method of transmission of diseases of public health importance and conditions of specific interest. The interrelated services of the division focus on disease prevention and control. Included are specific responsibilities related to communicable diseases, vaccine-preventable diseases, tuberculosis, zoonoses (diseases humans contract from animals), nosocomial (hospital-acquired) infections, sexually transmitted diseases, HIV/AIDS, community sanitation, environmentally related health hazards, occupational health, hazardous substance control, and radiological health issues.

Division of Maternal, Child and Family Health

Division of Maternal, Child and Family Health provides statewide leadership to the public and private sectors in the design and integration of delivery systems for women, children and families in Missouri. The division formulates policy and recommends standards to assure quality of care. The division conducts need and capacity assessments and links resources that support healthy lifestyles for women, children and families. The division mobilizes community partnerships to connect localities with school health, family planning, perinatal substance abuse programs and services for persons with dental health and special health care needs. The division offers a toll-free telephone number (1-800-TEL-LINK) that refers women and their families to services including prenatal care, Medicaid, parenting skills and other maternal, child and family health services.

Division of Nutritional Health and Services

Division of Nutritional Health and Services is responsible for nutritional health initiatives and services provided by or through the department. This division houses the women, infants and children (WIC) program and the child and adult care food programs.

Division of Chronic Disease Prevention and Health Promotion

Division of Chronic Disease Prevention and Health Promotion administers programs for the prevention and control of chronic diseases such as heart disease, cancer, diabetes osteoporosis and arthritis through research, screening, behavioral intervention and community health education activities. The division develops and coordinates community-based health promotion projects, coordinates the ASSIST program that is aimed at reducing tobacco usage, coordinates cancer control and cancer prevention activities, coordinates an organ donor registry, provides no-cost mammograms and pap smears to uninsured women and conducts, as part of a national effort, a monthly survey on health behaviors of Missourians.

Division of Health Standards and Licensure

Division of Health Standards and Licensure is responsible for assuring that the care and services provided by hospitals, ambulatory surgical centers, home health agencies, hospices, child care providers, ambulances, paramedics, handlers of controlled substances, lead abatement professionals and 23 types of Medicare-certified health programs meet state and/or Medicare

standards. Investigating concerns or complaints in any of these areas is part of the division's authority.

Division of Administration

Division of Administration provides fiscal and general-services support to all department units. Services include budget administration, grants and contract administration, accounting and procurement, general office support, and internal auditing. The State Public Health Laboratory is housed in this division. Each year, more than one-half million specimens are submitted to the central lab and at branch labs in Springfield and Poplar Bluff for testing and examination. The laboratory is also responsible for approving methods and instruments and issuing permits to qualified individuals to perform tests used to enforce Missouri's law prohibiting driving while under the influence of alcohol and drugs.

DEPARTMENT OF HIGHER EDUCATION

PUBLIC FOUR-YEAR COLLEGES & UNIVERSITIES

Central
Harris-Stowe
Lincoln
Missouri Southern
Missouri Western
Northwest
Southeast
Southwest
Truman
Univ. of Missouri

STATE TECHNICAL COLLEGE

Linn State

PUBLIC TWO-YEAR COLLEGES

Crowder
East Central
Jefferson
Metropolitan
Mineral Area
Moberly
North Central
Ozarks Technical
St. Charles County
St. Louis
State Fair
Three Rivers

PROPRIETARY SCHOOLS (120)

INDEPENDENT COLLEGES & UNIVERSITIES (26)

Governor

COORDINATING BOARD
FOR HIGHER EDUCATION

COMMISSIONER OF
HIGHER EDUCATION

Midwestern Higher
Education
Commission

Missouri State
Anatomical Board

Missouri Higher
Education
Loan Authority

Academic Affairs
Technical Education
Fiscal Affairs
MOSTARS
Planning & Policy Analysis
Proprietary Schools

DEPARTMENT OF HIGHER EDUCATION

The Coordinating Board for Higher Education is the statutory authority over the Department of Higher Education. The nine members, one from each congressional district, are appointed by the governor and confirmed by the Senate for six-year terms. The commissioner of higher education is appointed by the Coordinating Board to carry out the goals and administrative responsibilities for the state's higher education system – with 13 public four-year colleges and universities, 17 public two-year community colleges, 1 public two-year technical college, 26 independent colleges and universities, and 120 proprietary schools. The commissioner advises the board on policies, implements and administers all programs of statutory responsibility, and oversees the operations of the department.

The department is responsible for the development of a coordinated, statewide plan for higher education. The Coordinating Board adopted the current strategic plan, known as the **Blueprint for Missouri Higher Education**, in June, 1996. The Blueprint includes five strategic initiatives: postsecondary technical education, telecommunications, and information technology, Funding for Results, institutional mission review and enhancement, and student assistance (Missouri Student Assistance Resource Services – MOSTARS).

The primary divisions of the department, and their responsibilities, are listed below:

Academic Affairs approves new academic programs through a systematic review each year. In addition, mission reviews of all public colleges and universities are conducted on a five-year cycle.

Community Colleges/Technical Education works with the state's 12 community colleges and the one state technical college to coordinate the statewide delivery of postsecondary technical education and out-of-district educational programs.

Fiscal Affairs reviews public college and university budgets and expenditures, submits a unified higher education budget based on statewide plans and priorities to the governor and legislature, and recommends and prioritizes capital improvement projects at public institutions.

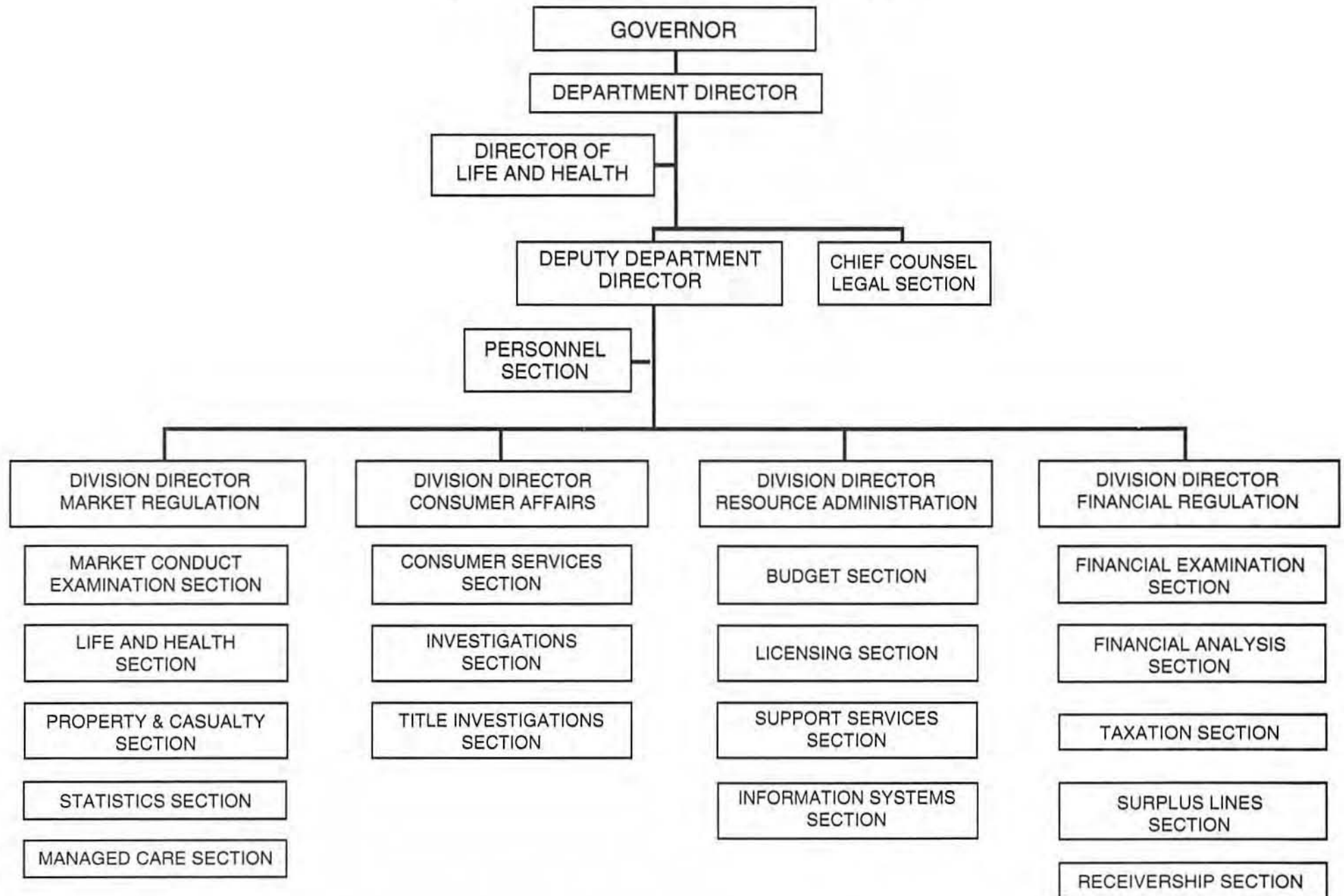
MOSTARS administers 11 state and federal grant, scholarship and loan programs for postsecondary students. In addition, the MOSTARS information center answers a toll-free number for all Missourians who want information on postsecondary educational opportunities and financial assistance.

Planning and Policy Analysis conducts policy analysis studies related to issues that impact the state's system of higher education to facilitate long-range statewide planning; conducts statewide needs assessments; and collects, maintains and reports data on Missouri's colleges and universities and proprietary schools.

Proprietary Schools reviews and certifies proprietary schools, private career schools and out-of-state schools to operate in Missouri.

Missouri State Anatomical Board, an autonomous agency under the Department of Higher Education, receives unclaimed human bodies requiring burial at public expense and distributes them for scientific study to certain qualified schools.

DEPARTMENT OF INSURANCE



DEPARTMENT OF INSURANCE

The Missouri Department of Insurance was created by constitutional amendment effective July 1, 1991. The newly created department is charged with the regulation of the insurance industry and the administration of laws and regulations relating to insurance in the state. The department's primary responsibility is to protect the consumer by regulating and supervising the insurance companies, agencies, agents, and brokers operating in Missouri.

The Department is organized with the following divisions:

Division of Financial Regulation is responsible for the financial analysis and examination of insurers operating in Missouri to verify their financial condition. In addition, the division ensures that the operations of the companies are in compliance with Missouri laws, department regulations, and accepted insurance accounting practices. The division is divided into three sections: financial examination, financial analysis, and taxation.

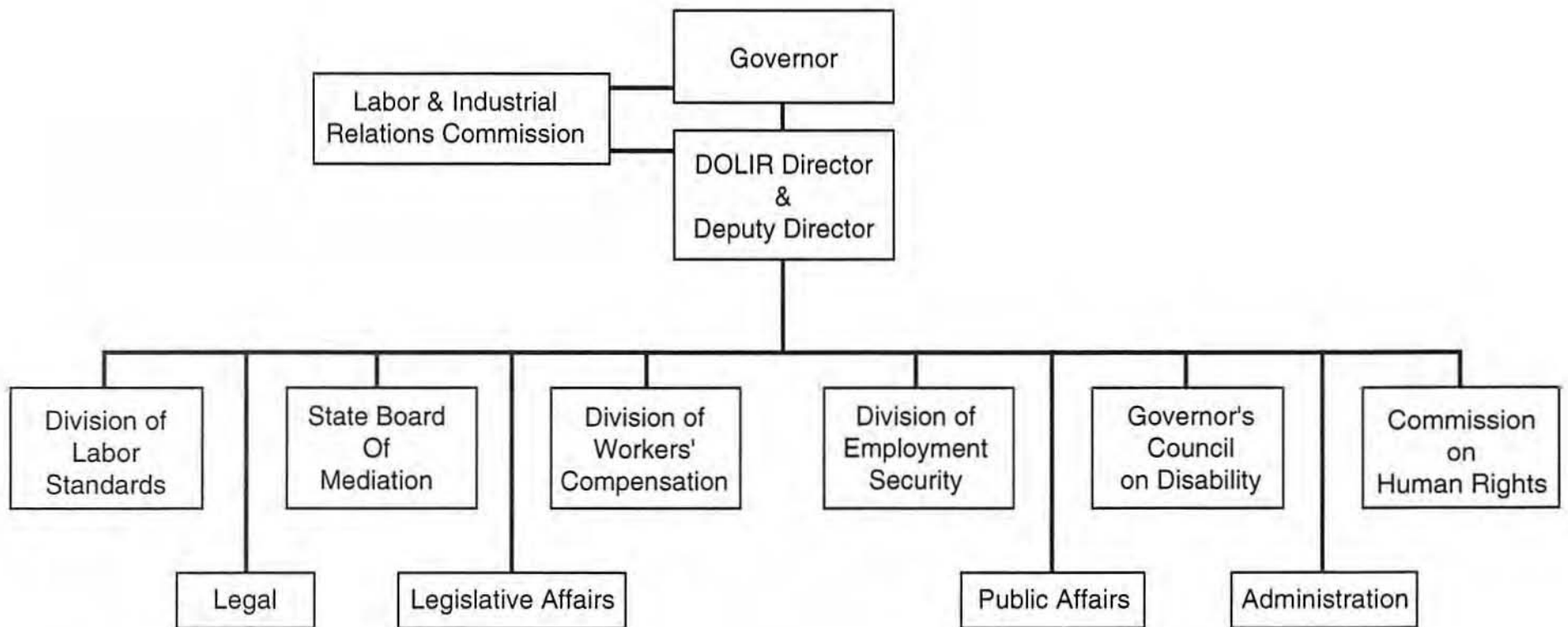
Division of Market Regulation functions to ensure that Missouri residents are receiving quality insurance coverage. The market conduct examination, property and casualty, life and health, managed care, and statistics sections are most directly involved in regulating the business activities of Missouri insurers.

Division of Consumer Affairs is made up of the consumer services and special investigations sections. The consumer services section responds to complaints and inquiries from the general public and operates as an intermediary between the consumer and insurance company in resolving disputes. The special investigations section is responsible for investigating alleged fraud, as well as problems involving agents, brokers, and agencies.

Division of Resource Administration coordinates the activities within the department relating to administrative operations and provides support for the other division within the department. The licensing section, which handles agent and broker licensing, is also within the division. The division of resource administration includes the licensing, management information systems, budget and support services sections.

Since its inception, the Department of Insurance has been dedicated to providing services for the consumer and the insurers of the state to ensure that companies are properly supervised and operating safely for the protection of the consumer.

DEPARTMENT OF LABOR AND INDUSTRIAL RELATIONS



DEPARTMENT OF LABOR AND INDUSTRIAL RELATIONS

The Department is responsible for administering programs that promote job placement; provide an income for workers to offset the loss of a job because of an injury or layoff; mediate and issue resolutions between management and labor groups; regulate wages for public works and construction projects; promote safe working environments; enforce Missouri's anti-discriminatory statutes and protect Missouri citizens in the areas of housing, employment and public accommodations; and promote equal access and full participation in our society for all individuals with disabilities.

Labor and Industrial Relations Commission hears all appeals from all decisions and awards in workers' compensation, unemployment compensation, prevailing wage and victims of crimes compensation cases at the highest administrative level.

Division of Labor Standards provides information about mine safety, worker safety and health, compliance with child labor laws, prevailing wage, minimum wage, overtime and dismissal rights. The Division is responsible for the inspection of Missouri mines and caves.

State Board of Mediation was created to settle disputes among public utilities and their unions. Due to a 1963 U.S. Supreme Court decision, the focus of the Board has shifted from dispute resolution to making final decisions regarding which employees will be in the bargaining unit and the actual conduct of the election to determine union representation. The jurisdiction of the Board is public sector – those employees paid with tax dollars in cities, counties or the state.

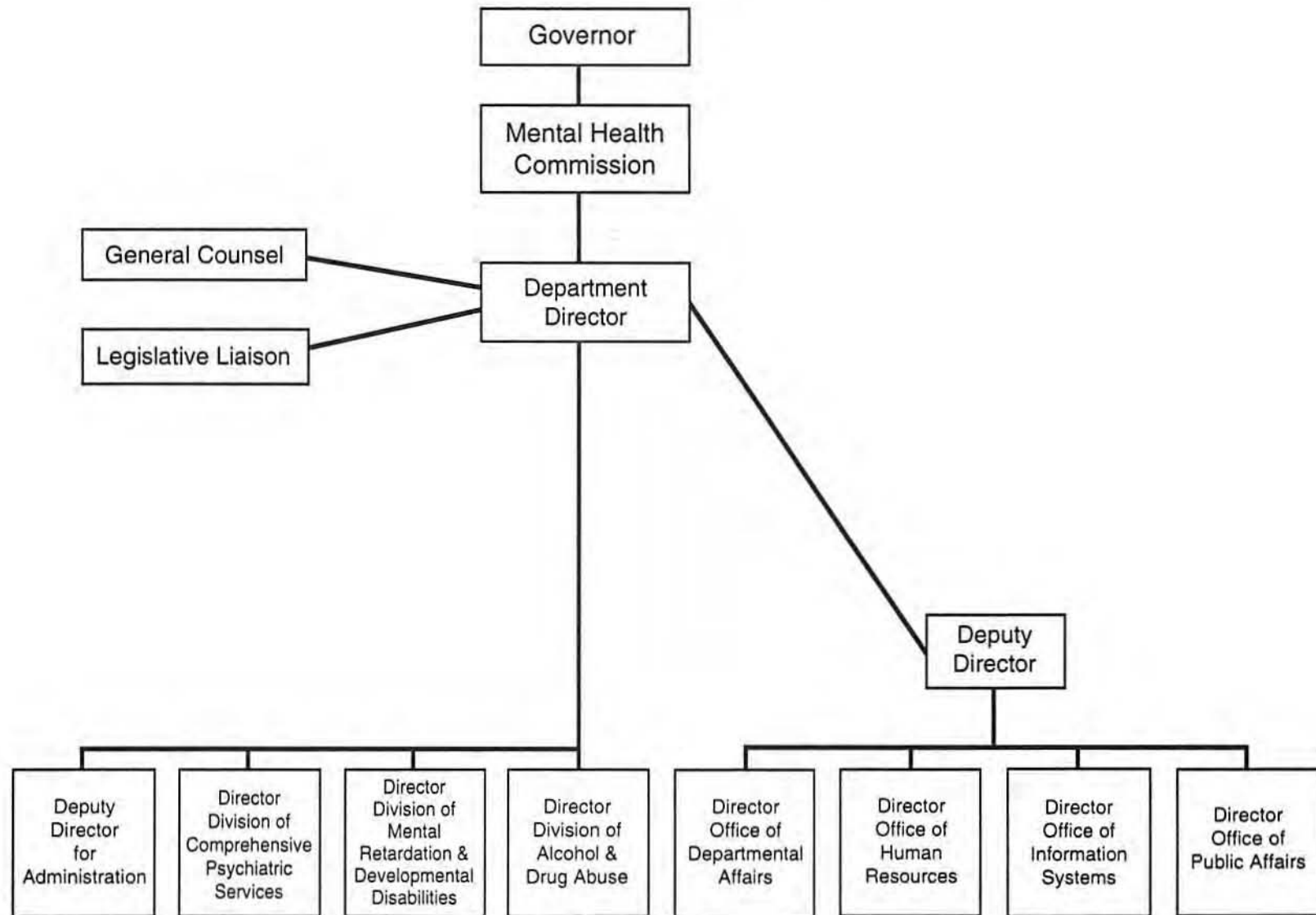
Division of Workers' Compensation provides information about employer requirements to have workers' compensation insurance; answers questions about worker's compensations benefits; assist victims of violent crimes; evaluates work sites for worker safety; provides information to employers on self-insuring for workers' compensation insurance purposes and investigates allegations or workers' compensation fraud and noncompliance.

Missouri Commission on Human Rights responds to complaints of alleged discrimination in employment, housing and public accommodations based on race, color, religion, national origin, ancestry, sex, physical/mental handicap, age (40-70 employment only) and familial status (housing only).

Division of Employment Security's objectives are to find employment for job seekers and to assist employers to find qualified workers; to collect contributions from employers and pay unemployment benefits to individuals who are eligible under the law and are unemployed within the meaning of the law and to provide local labor market information in support of Employment Security operations and other employment and training operations.

Governor's Council on Disability serves as the voice and advocate for Missourians with disabilities. To achieve equality of opportunity for Missourians with disabilities, the council works to make persons with disabilities aware of their rights and opportunities; increase employment opportunities for job seekers with disabilities; and expand access to equal and full participation for all individuals with any type of disability in their communities.

DEPARTMENT OF MENTAL HEALTH



DEPARTMENT OF MENTAL HEALTH

The Missouri Department of Mental Health serves Missourians by working to prevent substance abuse, mental disorders, and developmental disabilities; by rehabilitating, treating, and habilitating persons with those conditions; and by educating the public about mental health.

The department benefits from the counsel of a seven-member citizen commission, which makes major policy and budgetary decisions for the department, including hiring the director. The members of the Mental Health Commission, who are appointed by the Governor and confirmed by the Senate, are selected for their concerns and expertise in the various facets of mental health care.

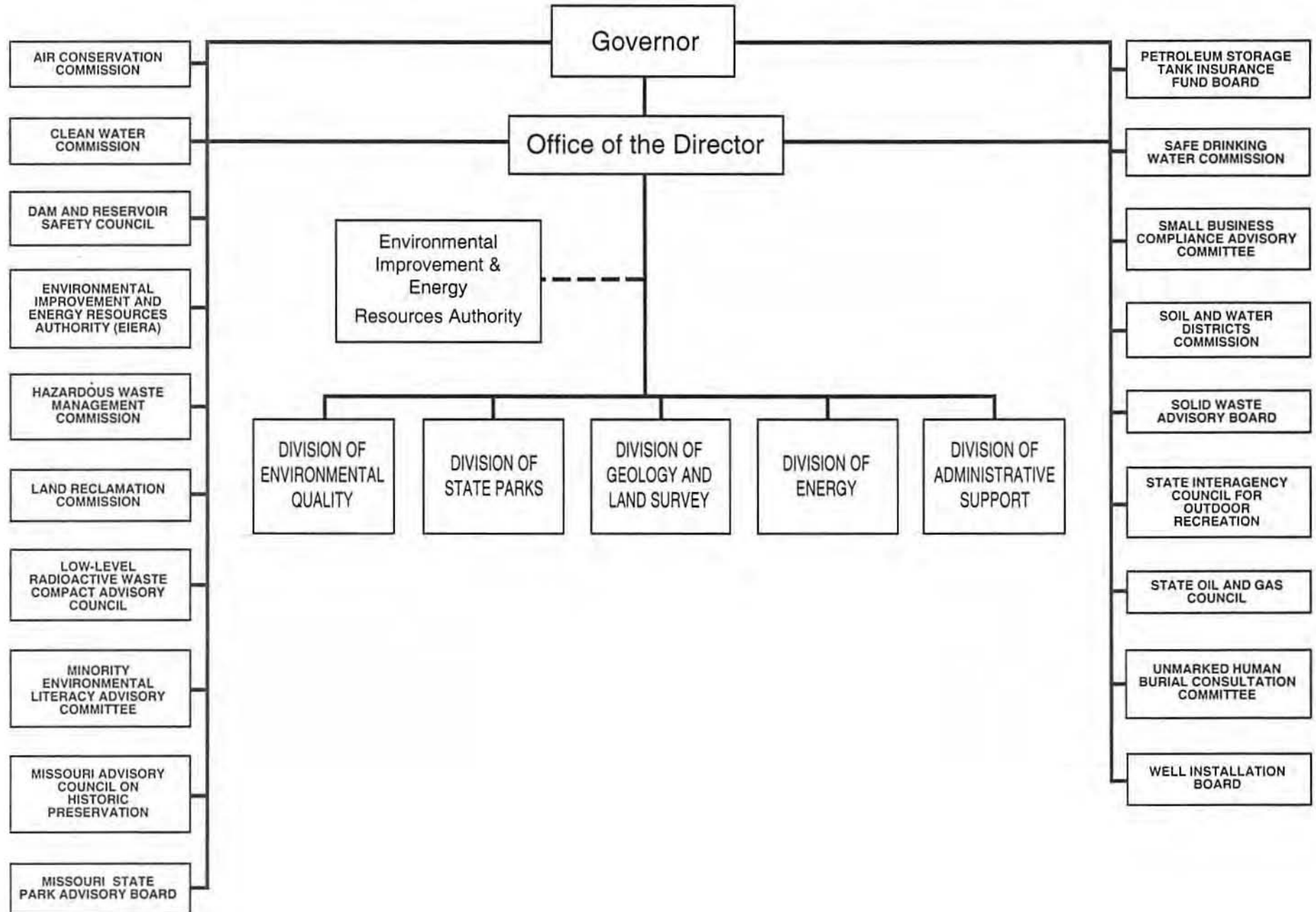
The department is divided into three program divisions and five offices that support the work of the program divisions. The department operates 27 facilities and contracts with more than 1,000 private agencies to provide community-based care.

Division of Alcohol and Drug Abuse plans and funds an array of prevention, treatment, and rehabilitation programs for alcohol- and drug-dependent Missourians and provides outpatient treatment services to compulsive gamblers and their families. The division operates no facilities of its own, but instead contracts with community agencies and mental health centers to provide detoxification services, residential and non-residential services and prevention programs.

Division of Comprehensive Psychiatric Services plans, provides and funds prevention, evaluation and treatment services for Missourians diagnosed as mentally ill. The division operates ten facilities, including five that serve adults, two that serve children, and three that serve both adults and children.

Division of Mental Retardation and Developmental Disabilities plans and provides direct services and contracts with other agencies to serve a clientele with such developmental disabilities as mental retardation, cerebral palsy, autism, epilepsy, and learning disabilities. The division operates six habilitation centers and 11 regional centers. The regional centers serve as the entry and exit points for receiving the division's services.

DEPARTMENT OF NATURAL RESOURCES



DEPARTMENT OF NATURAL RESOURCES

The Department of Natural Resources is involved in environmental and resource-related issues. It protects Missouri's environment, deals with the critical area of energy, helps develop mineral resources, and works to preserve the state's historic and cultural heritage. The goal of the department is to ensure capable planning, management and utilization of Missouri's natural resources. The director, who is appointed by the Governor and confirmed by the Senate, is the chief executive officer and appointing authority of the department. You may contact the department by calling toll free 1-800-334-6946 for the Division of State Parks, and 1-800-361-4827 for Environmental Technical Assistance. The department consists of five divisions.

Division of State Parks administers Missouri's 80 state parks and historic sites. The mission of the state parks system is to preserve and interpret the state's most outstanding features and cultural landmarks and to provide recreation. The division also administers state and federal funds to help communities develop public recreation facilities, and the Historic Preservation Program, which administers federal funds to help identify and preserve historic properties throughout the state.

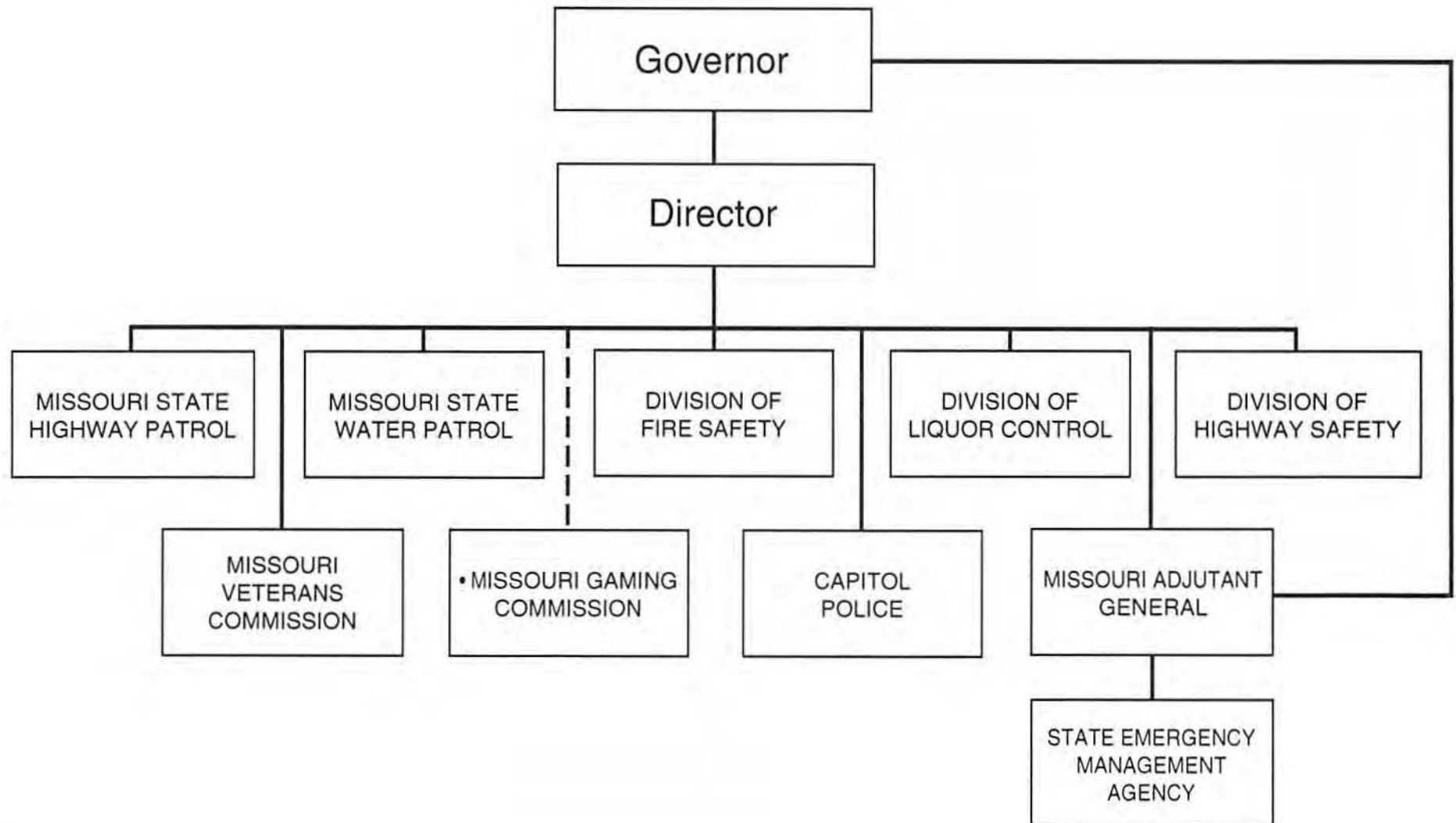
Division of Geology and Land Survey's responsibilities include protecting Missouri's water mineral and land resources and overseeing their potential use and development. The division provides land survey information and restores land survey monuments. It also ensures that all new and existing non-agricultural, non-federal dams 35 feet or more in height meet minimum safety standards, and provides information about potential geologic hazards such as earthquakes.

Division of Environmental Quality (DEQ) strives to protect the environment, the public health and the economic well-being of Missourians by preserving and improving the quality of the state's air, land and water. The division administers the air pollution, environmental services (laboratory), hazardous waste, land reclamation, public drinking water, soil and water conservation, solid waste management, technical assistance, and water pollution control programs. Six regional offices are located in Jefferson City, Kansas City, Macon, Poplar Bluff, Springfield, and St. Louis.

Division of Energy helps all energy-using sectors to choose and use energy resources as economically and efficiently as possible. The state has an important role to play in energy policy and programming because the production, distribution, and use of energy is the single greatest public sources of environmental and health problems.

Environmental Improvement and Energy Resources Authority (EIARA) was established by the Missouri General Assembly to protect Missouri's environment, develop energy alternatives, and promote economic development. The EIARA's mandate is broad and through tax-exempt bonds, notes, and other types of financial assistance, can support environmental projects for businesses, institutions, municipalities, and government agencies. The EIARA offers low-cost financing for the construction of wastewater and sewage treatment facilities; provides financial assistance for the development of commercial products from recovered waste; and promotes energy resource projects and educational programs.

DEPARTMENT OF PUBLIC SAFETY



- The Missouri Gaming Commission is statutorily independent of the Department of Public Safety.

DEPARTMENT OF PUBLIC SAFETY

The mission of the Department of Public Safety is to ensure the safety and security of Missouri's citizens and their property. It is responsible for all elements of law enforcement, criminal investigation, and public safety activities undertaken by state government, and for coordinating these efforts with local and federal law enforcement and public safety agencies.

The director of Public Safety is appointed to this cabinet-level position by the Governor with the advice and consent of the Senate. The office of the director is responsible for developing public safety programs, police officer training and certification, and providing legislative guidance on law enforcement issues. Additionally, the director is responsible for overseeing distribution of federal and state funds in grants for narcotics control, victim's assistance, commercial vehicle safety, and juvenile justice. Other programs in the director's office provide support services and resources to assist local law enforcement agencies and promote crime prevention.

Missouri Capitol Police is empowered to enforce state law, conduct criminal investigations, control parking, building security, and monitor life safety systems in the buildings and on the grounds of state owned property located in the city of Jefferson.

Division of Fire Safety conducts investigations of suspicious fires and bombings, and is also responsible for inspecting nursing homes and day-care centers licensed by the state, administering the state's boiler inspection program, licensing and enforcing fireworks, and establishing and implementing training standards for firefighters as well as elevator safety and the Missouri Emergency Response Commission.

Division of Highway Safety is responsible for the development, administration, and coordination of comprehensive statewide highway safety programs and for the allocation of federal funds to state and local agencies for highway safety programs.

Division of Liquor Control is responsible for enforcing Missouri's liquor laws and has the authority to suspend or revoke licenses in cases of non-compliance. The division licenses 12,000 alcoholic beverage retailers, wholesalers, and manufacturers annually, and collects approximately 27 million dollars each year in license fees and taxes due on alcoholic beverages.

Missouri State Highway Patrol enforces the state's traffic laws and promotes safety on Missouri highways, conducts criminal and drug investigations, operates commercial motor vehicle weigh stations, enforces commercial motor vehicle safety laws and regulations, and is responsible for Missouri's driver examination program.

Missouri State Water Patrol ensures boating and water safety through enforcement of Missouri's watercraft laws and boating regulations. Patrolmen also conduct criminal and drug investigations, recovery dive operations and conduct boating safety education classes.

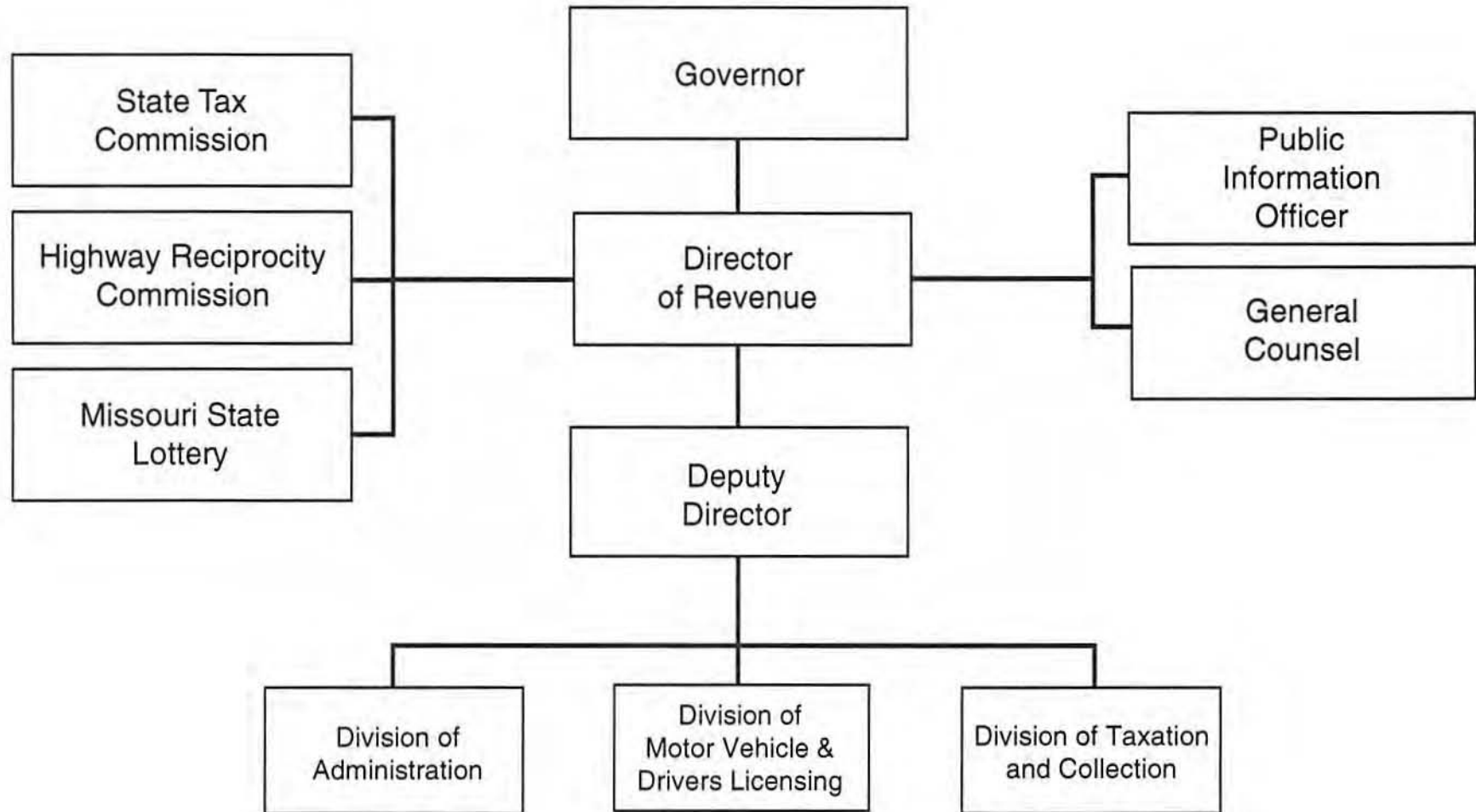
Missouri Veterans Commission provides counseling and referral assistance regarding state or federal benefits to Missouri veterans, their dependents, or survivors, and administers state Veterans' Homes in St. James, Mt. Vernon, Mexico and Cape Girardeau and St. Louis. A sixth home is planned in the northwest part of the state in the near future.

Office of Adjutant General is responsible for administration of Missouri's Army and Air National Guard which, in addition to their federal missions, are available to the Governor to assist in times of natural or man-made disasters.

State Emergency Management Agency (SEMA) is responsible for coordinating statewide emergency preparedness activities among federal, state, and local agencies.

Missouri Gaming Commission regulates riverboat gambling and charitable bingo games in Missouri.

DEPARTMENT OF REVENUE



DEPARTMENT OF REVENUE

The Department of Revenue serves as the central collection agency for all state revenues. The primary duties of the department are to administer Missouri's tax laws, register and title motor vehicles and watercraft, license drivers, and collect the proper amount of taxes and fees due the state of Missouri. Commissions assigned to the department are administered separately.

The director of revenue, appointed by the Governor and confirmed by the Senate, is responsible for all operations and policies of the department.

Division of Taxation and Collection is responsible for the administration of Missouri's tax laws. It processes and administers forms and reports for the collection of revenue due to state and local taxing jurisdictions as set forth by statute. It is also responsible for all civil tax audits.

Division of Motor Vehicle and Drivers Licensing is responsible for the titling and registration of motor vehicles, trailers and marinecraft in the state. It also issues drivers licenses to qualified drivers and is responsible for administering the branch and fee offices throughout the state.

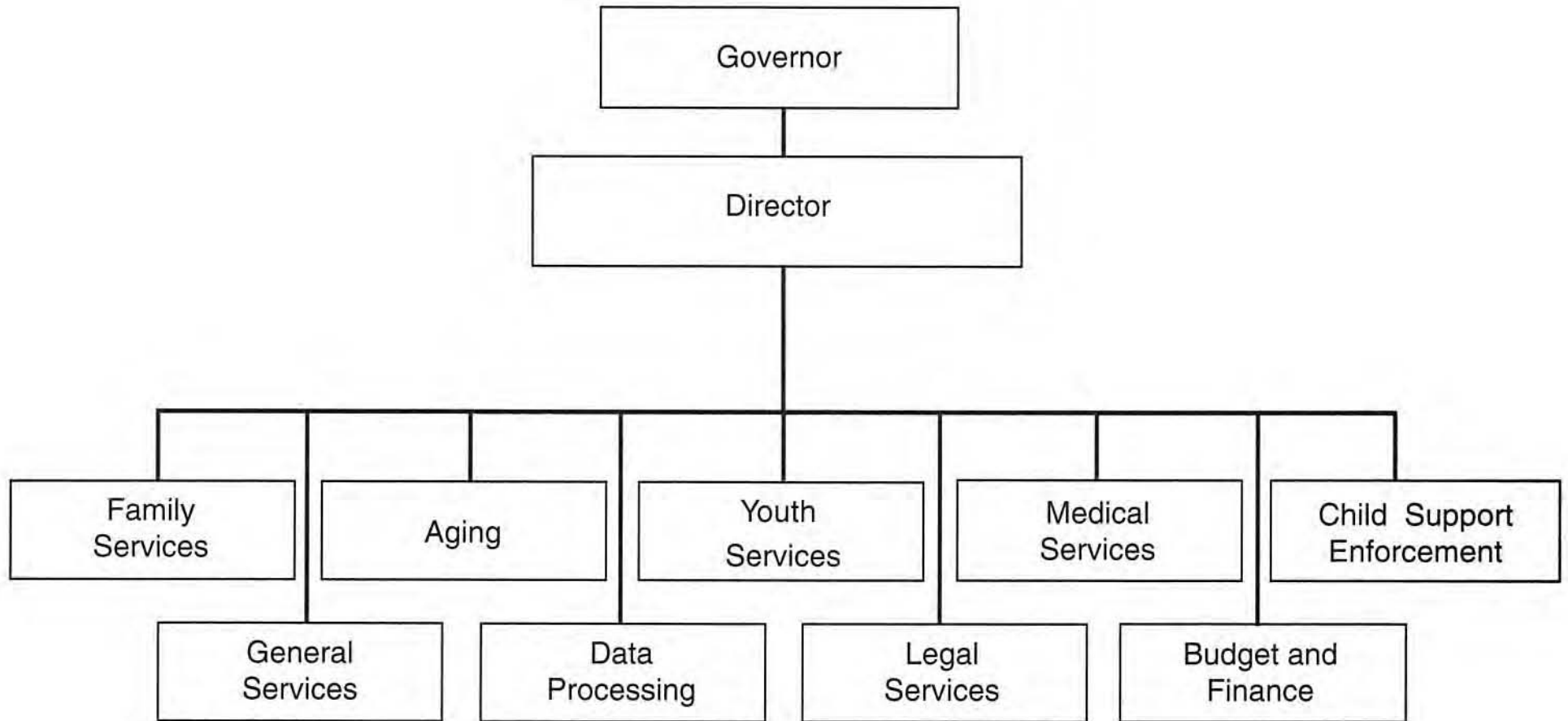
Missouri Highway Reciprocity Commission is authorized to negotiate and enter into reciprocal agreements and arrangements with other states concerning commercial motor vehicle registration fees for interstate use of the highways. Fees collected are deposited in the highway fund.

Missouri State Lottery Commission supervises the lottery by issuing rules and licenses. It also negotiates contracts with vendors.

Missouri State Tax Commission exercises general supervision over all the assessing officers, over county boards of equalization and appeal and over all laws concerning general property tax.

Division of Administration is responsible for the normal administrative duties, but also has the responsibility for enforcing criminal taxation and licensing laws.

DEPARTMENT OF SOCIAL SERVICES



DEPARTMENT OF SOCIAL SERVICES

The Department of Social Services coordinates and integrates programs designed to reduce all forms of family dependency. Administrative responsibility for agency activities rests with a department director appointed by the Governor with the advice and consent of the state Senate.

Agency programs are distributed among several functional divisions as described below. The department maintains field offices in each Missouri county and in the City of St. Louis.

Division of Aging (DA) coordinates health, protective service and social programs affecting older persons. The agency licenses and certifies long-term care facilities, secures community-based services for persons who can live outside long-term care institutions and investigates reports of abuse, neglect and exploitation. DA also administers the Governor's Silver Club Card program and coordinates the work of local senior service agencies.

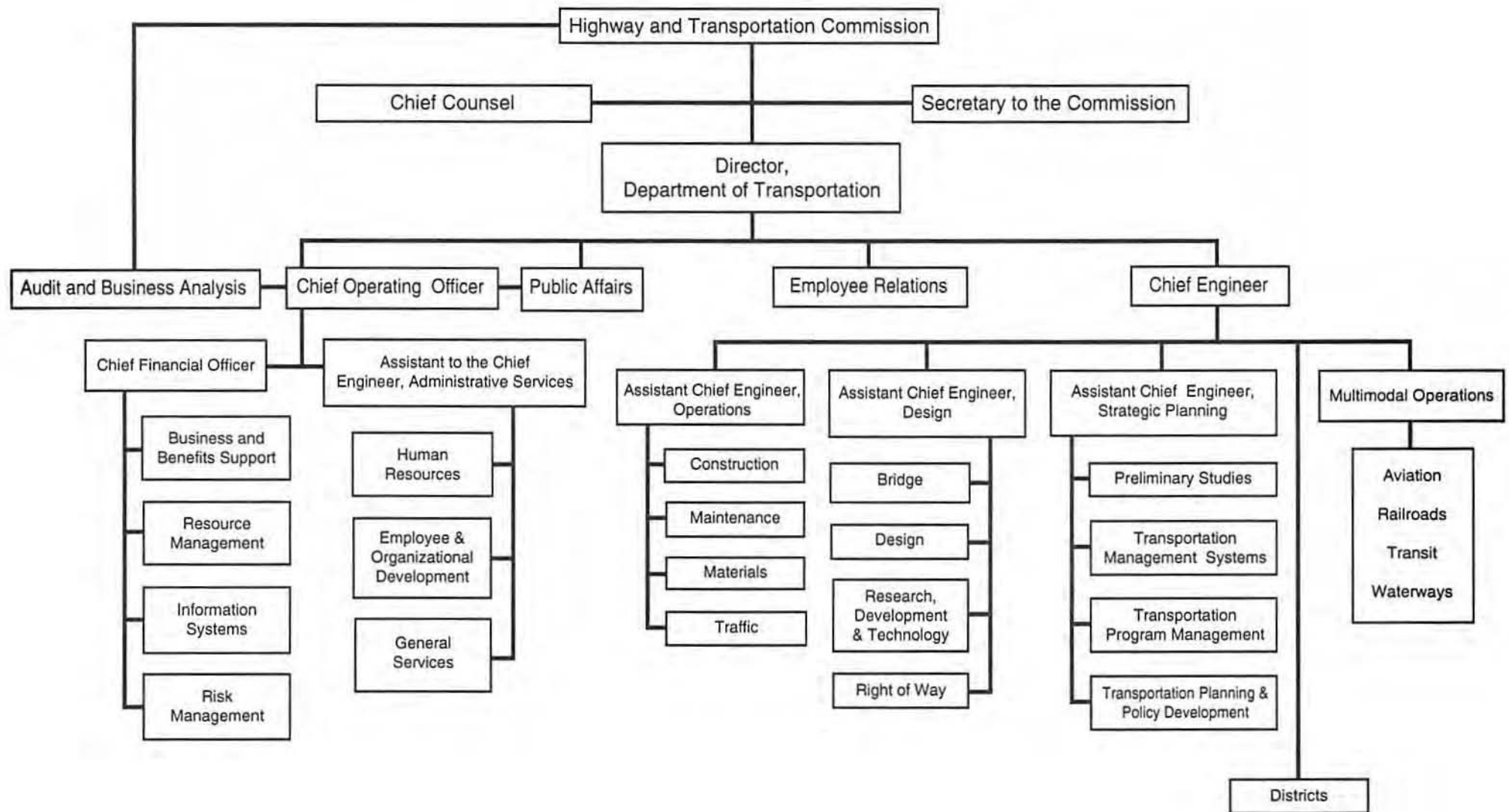
Division of Child Support Enforcement (DCSE) establishes paternity for children born out-of-wedlock, establishes and enforces child and medical support orders, and modifies support orders. DCSE provides these free services to custodial and non-custodial parents of all children, including those who receive Aid to Families with Dependent Children, Medicaid and other forms of public assistance.

Division of Family Services (DFS) has three broad areas of responsibility serving families to move towards self-reliance. They are the income maintenance programs, assisting families through medical insurance, child care subsidies, work supports, cash assistance and Food Stamps. Rehabilitation Services for the Blind provides and promotes programs so that the blind can be successful contributors to Missouri's work force. Through the Children's Services programs, child well being and safety are emphasized through interventions addressing child abuse and neglect with families and expedited permanency, families for a lifetime, for children living in alternative care.

Division of Medical Services (DMS) administers the Missouri Medicaid program, a plan of health care benefits for eligible low-income, aged and disabled citizens. The agency processes and pays claims submitted by hospitals, physicians, long-term care facilities and other health service providers. DMS also pays supplementary medical insurance premiums for qualified Medicare beneficiaries.

Division of Youth Services (DYS) provides supervision, education and treatment services to adjudicated delinquent youth and status offenders. The agency operates residential programs, which vary in length and structure, in 20 Missouri locations. DYS also works with juvenile courts to provide youth services in home communities rather than in facilities.

DEPARTMENT OF TRANSPORTATION



DEPARTMENT OF TRANSPORTATION

The Missouri Department of Transportation (MoDOT) consists of more than 6,000 employees in its 10 district offices and Support Center. These employees are responsible for the operation of the nation's sixth largest transportation system--a 32,000 mile highway system requiring decisions concerning highway location, design, construction and maintenance. The department also helps to develop and improve airports, rail facilities, ports and transit systems.

MoDOT is governed by the Missouri Highway and Transportation Commission, a six-member bipartisan group appointed by the governor and confirmed by the Senate. Members are appointed to staggered, six-year terms. No more than three members can be of the same political party. The commission appoints the director, chief counsel and commission secretary. All other appointments are made by the director and chief counsel, with commission approval.

Bridge Division prepares plans and specifications for bridge design projects.

Construction Division oversees and inspects highway and bridge design projects under contract.

Design Division provides support to district designers allowing roadway improvement projects to be completed on time, on budget, and within acceptable standards and guidelines by the establishment of broad statewide goals and direction.

General Services Division purchases items, provides vehicles, flight services, mapping services and building facilities in support of the department's activities.

Human Resources Division provides assistance on employment, wage and salary administration and policy development.

Maintenance Division maintains the highway system.

Materials Division controls material quality for construction and maintenance of the state highway system.

Preliminary Studies Division works with regional groups to help identify transportation needs and determine the best ways to meet the public's travel needs, evaluate environmental impacts and conserve natural resources.

Public Affairs Division helps communicate with employees and the public about the department using publications, communication assistance, customer service and training.

Right of Way Division works with their district counterparts to acquire real estate or easements necessary for highway construction.

Traffic Division reviews accident data and makes the necessary changes in signing, striping and signaling operations.



MAP INDEX

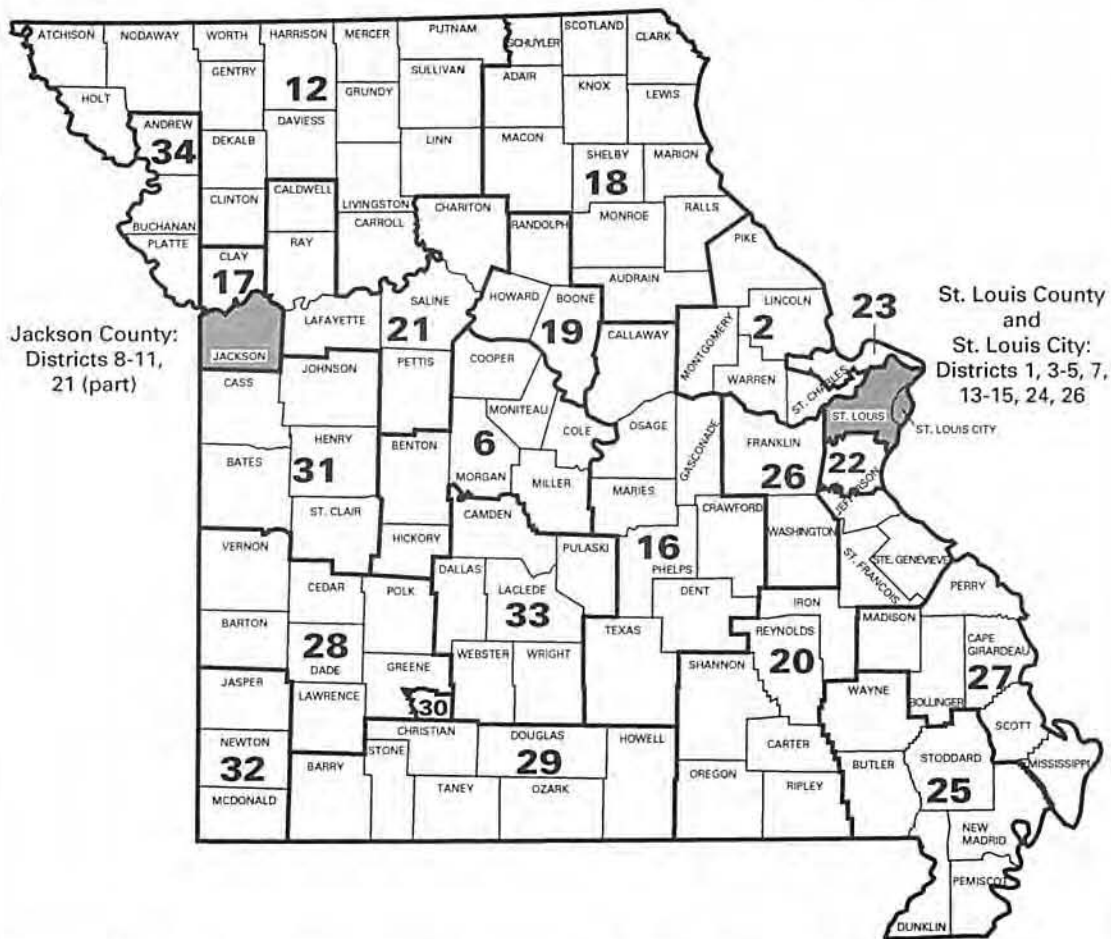
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U.S. Congressional Districts



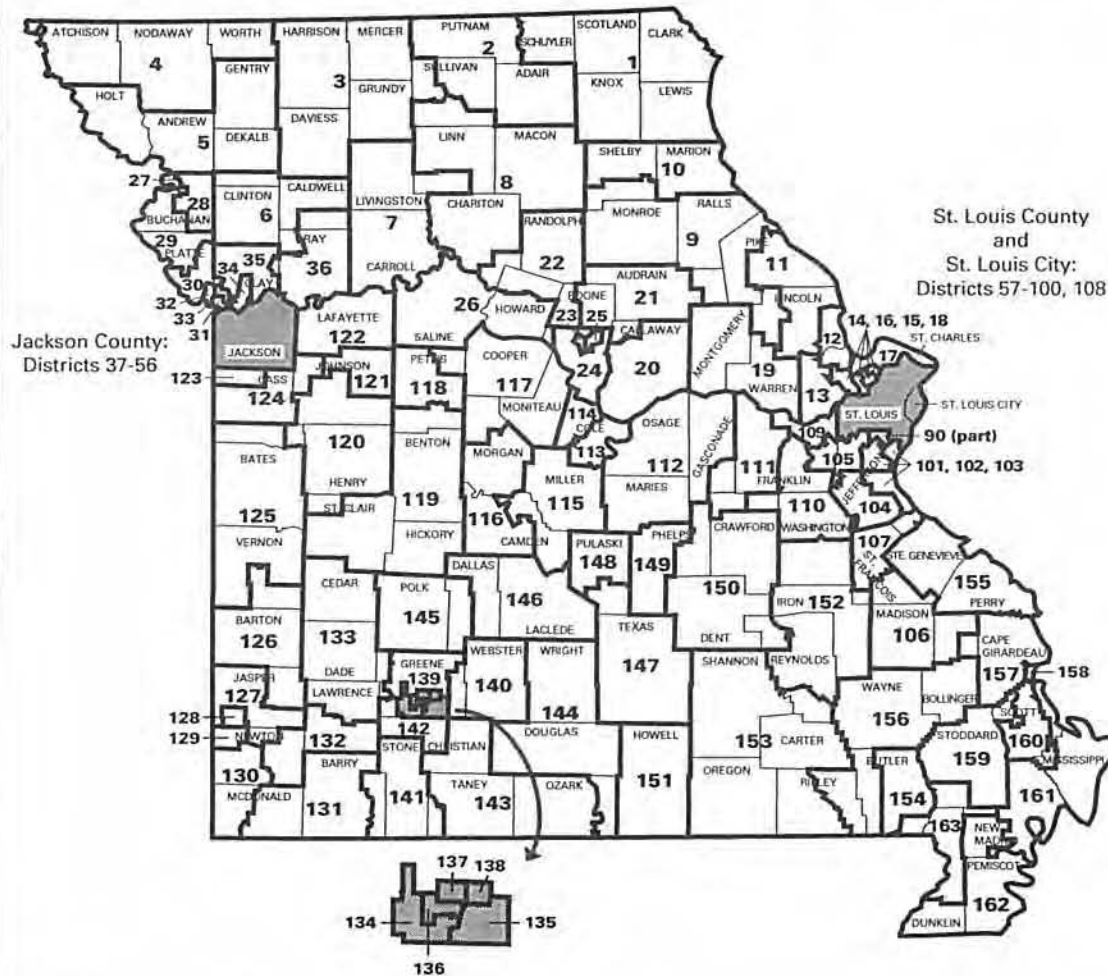
Prepared by Geographic Resources Center, University of Missouri - Columbia

Missouri Senatorial Districts



Prepared by Geographic Resources Center, University of Missouri - Columbia

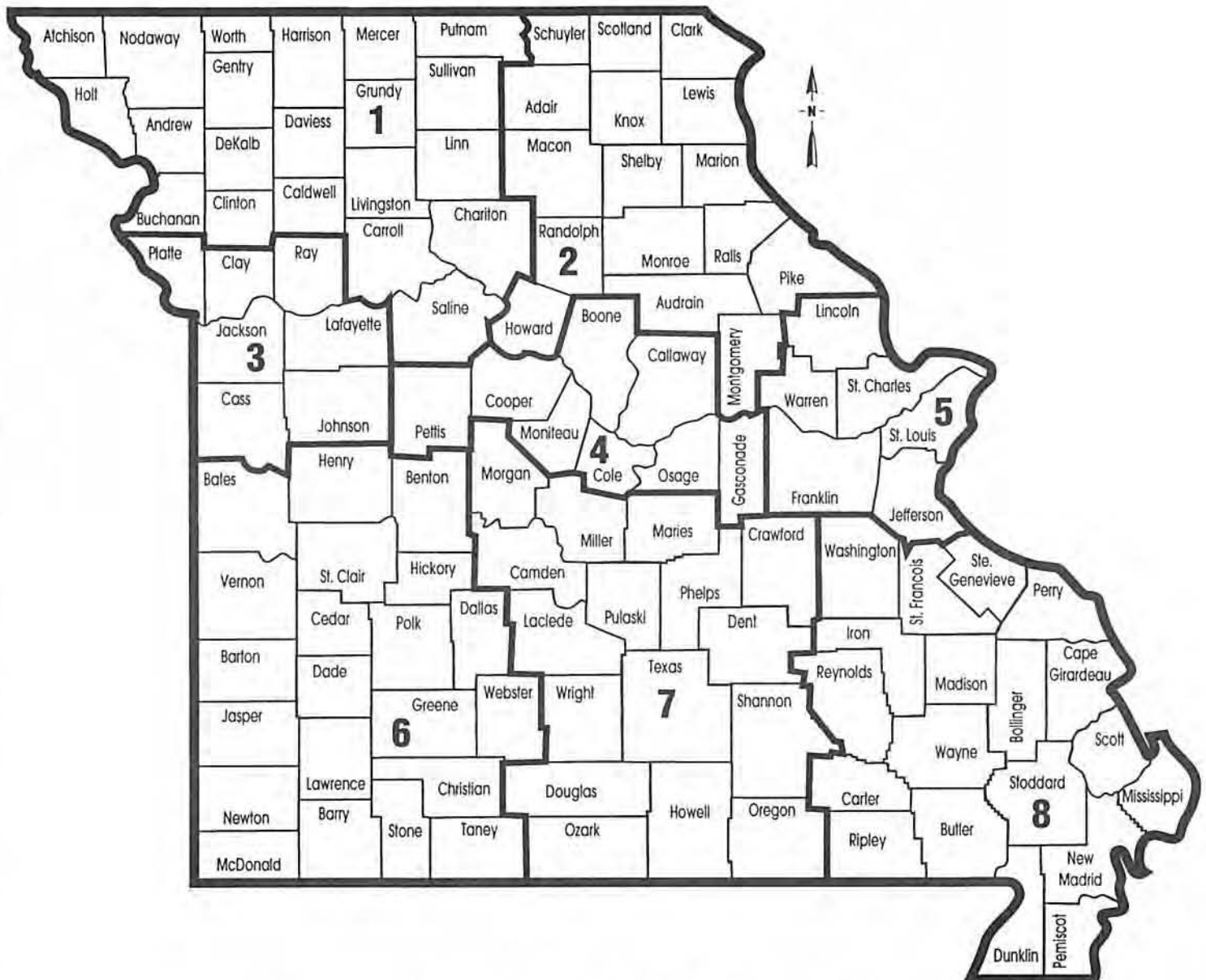
Missouri State Representative Districts



Prepared by Geographic Resources Center, University of Missouri - Columbia

Missouri Department of Economic Development

Regional Offices

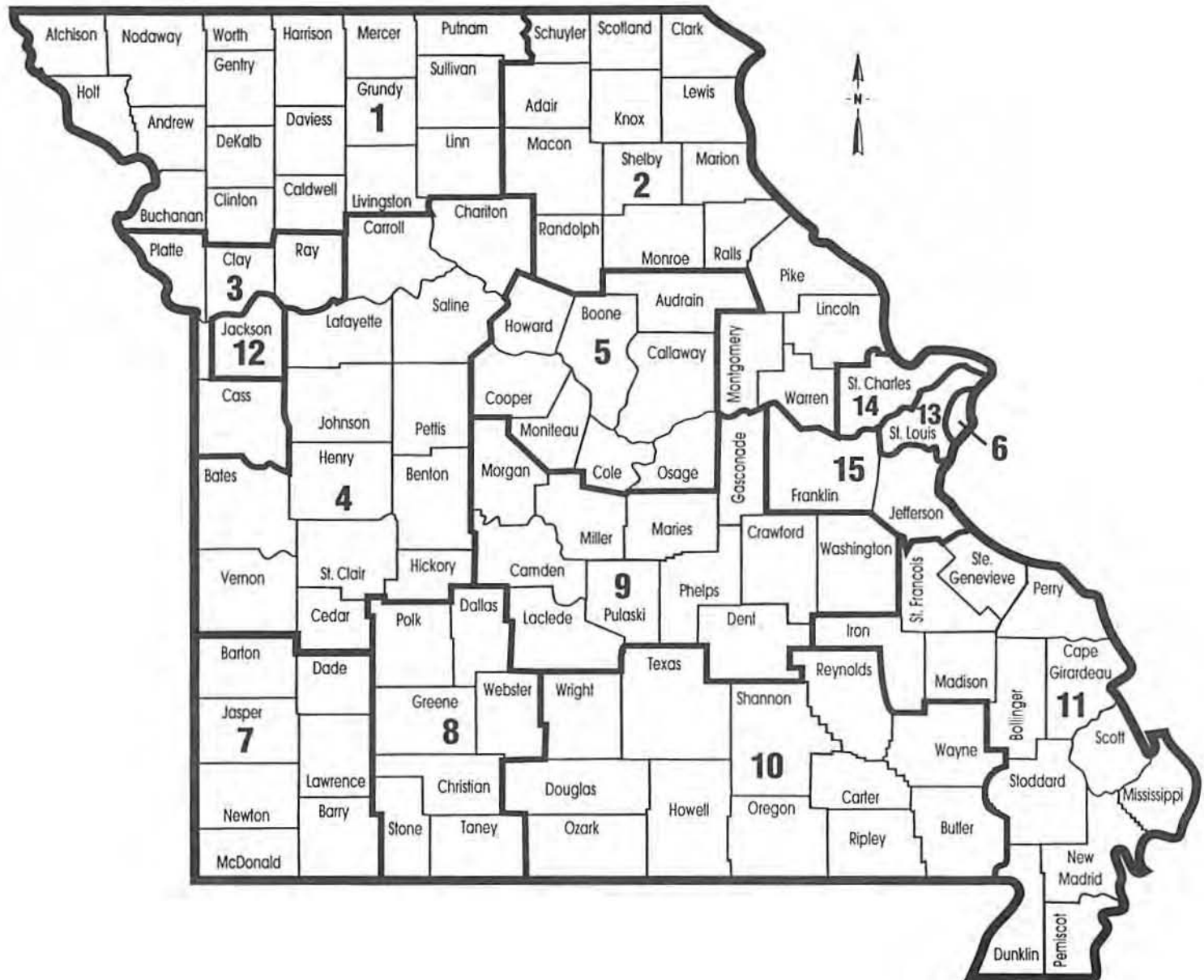


- 1. Northwest Regional Office
- 2. Northeast Regional Office
- 3. Kansas City Metro Office
- 4. Central Office

- 5. St. Louis Metro Office
- 6. Southwest Regional Office
- 7. South Central Regional Office
- 8. Southeast Regional Office

Missouri Department of Economic Development

Service Delivery Areas Under JTPA



District and County Health Services



District Offices



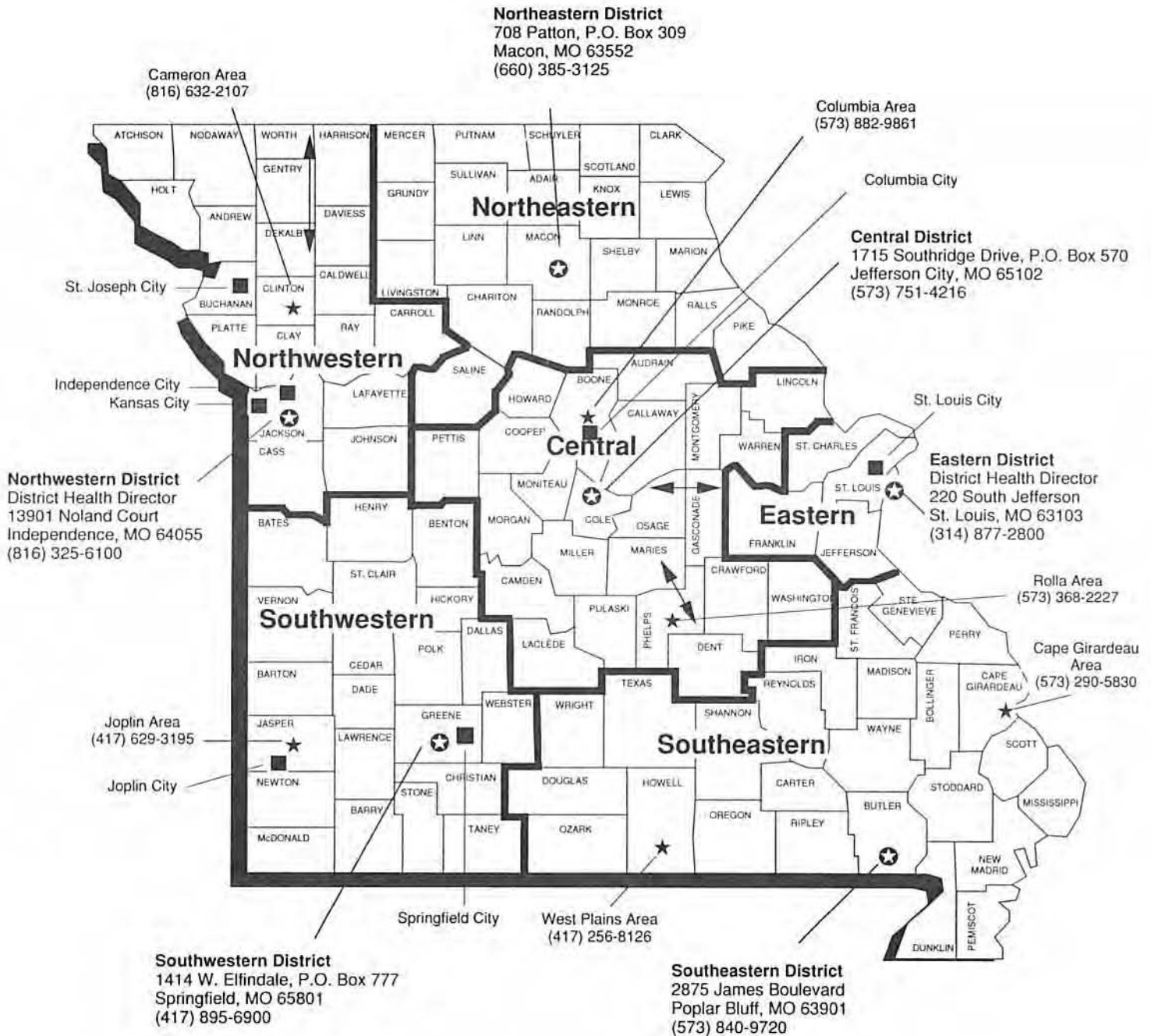
Area Offices



City Health Departments



Multi-County Health Departments



Missouri Department Of Mental Health

Division of Comprehensive Psychiatric Services

Administrative Regions and Service Areas

Northwest Region

600 East 22nd St., Kansas City, MO 64108
816-512-4900

*Northwest MO Psychiatric Rehab. Center
Western Missouri Mental Health Center*

Central Region

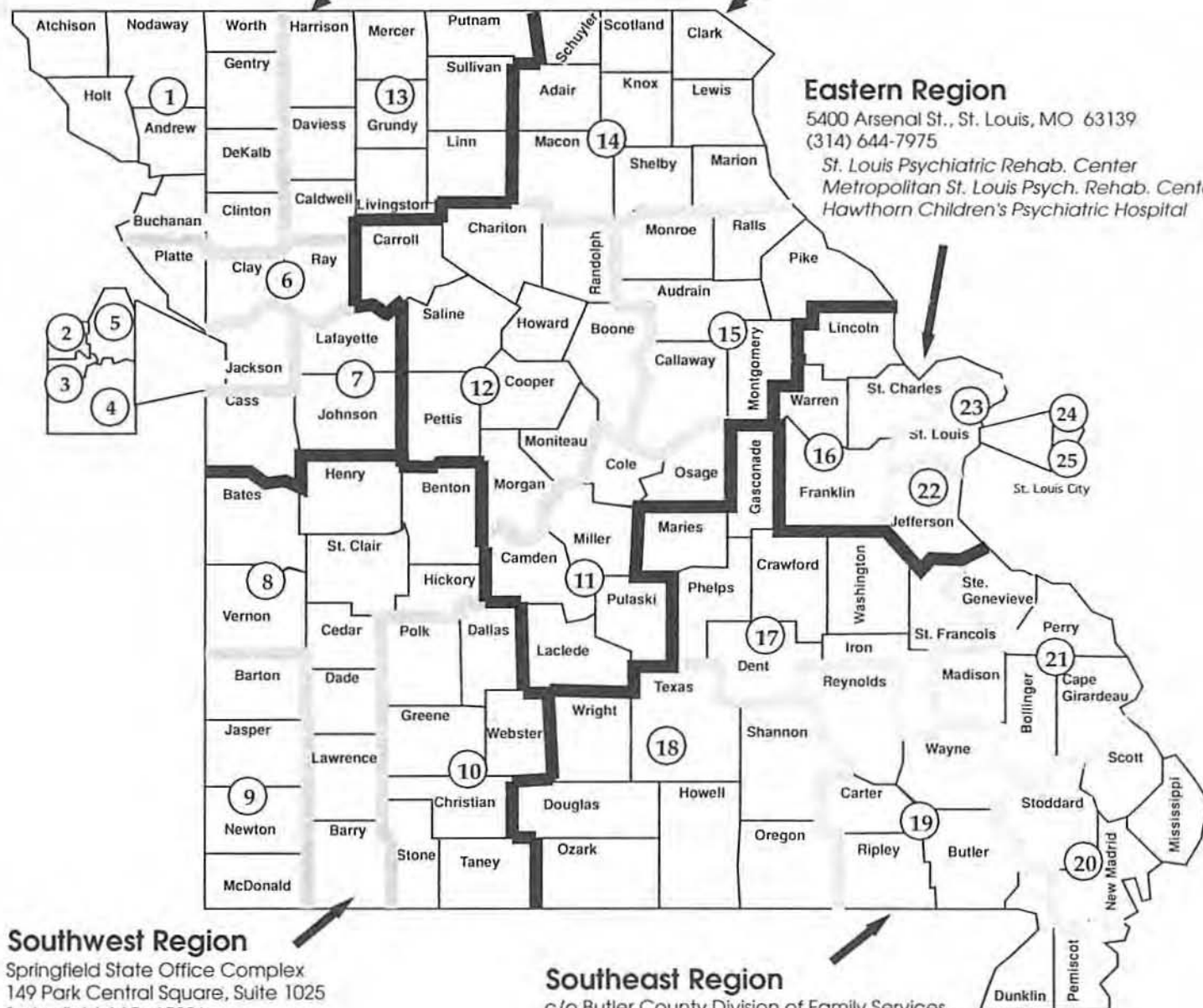
1706 East Elm St., Jefferson City, MO 65101
(573) 751-3035

*Fulton State Hospital
Mid-Missouri Mental Health Center*

Eastern Region

5400 Arsenal St., St. Louis, MO 63139
(314) 644-7975

*St. Louis Psychiatric Rehab. Center
Metropolitan St. Louis Psych. Rehab. Center
Hawthorn Children's Psychiatric Hospital*



Southwest Region

Springfield State Office Complex
149 Park Central Square, Suite 1025
Springfield, MO 65806
(417) 895-7415

Southwest Missouri Psychiatric Rehabilitation Center

Southeast Region

c/o Butler County Division of Family Services
1903 Northwood, P.O. Box 8, Poplar Bluff, MO 63901
(573) 840-9245

*Southeast Missouri Mental Health Center
Cottonwood Residential Treatment Center*

A map of Missouri showing its 115 counties, grouped into five regions. The regions are labeled in large, bold, black capital letters: **NORTHERN REGION**, **WESTERN REGION**, **CENTRAL REGION**, **EASTERN REGION**, and **SOUTHWEST REGION**. The counties are labeled with their names in smaller black capital letters. A compass rose is located in the upper right corner, indicating North (N), South (S), East (E), and West (W). The map is outlined in black, and the county boundaries are also clearly marked.

Counties in the Northern Region: Atchison, Nodaway, Worth, Harrison, Mercer, Putnam, Schuyler, Scotland, Clark, Holt, Gentry, Sullivan, Adair, Knox, Lewis, Andrew, DeKalb, Daviess, Grundy, Linn, Macon, Shelby, Marion, Buchanan, Clinton, Caldwell, Livingston, Carroll, Chariton, Randolph, Monroe, Ralls, Pike, Platte, Clay, Ray, Jackson, Lafayette, Saline, Howard, Boone, Audrain, Lincoln, Cass, Johnson, Pettis, Cooper, Montgomery, Callaway, Warren, St. Charles, St. Louis County, St. Louis City, Henry, Morgan, Cole, Osage, Gasconade, Franklin, Jefferson, Bates, Vernon, St. Clair, Hickory, Camden, Miller, Maries, Phelps, Crawford, Washington, Ste. Genevieve, Perry, Cedar, Polk, Dallas, Laclede, Pulaski, De Witt, Reynolds, Madison, Cape Girardeau, Bollinger, Barton, Dade, Greene, Webster, Wright, Texas, Shannon, Wayne, Stoddard, Mississippi, Newton, Jasper, Lawrence, Christian, Douglas, Howell, Oregon, Ripley, Butler, New Madrid, McDonald, Barry, Stone, Taney, Ozark, Dunklin, Pemiscot.



Division of Alcohol and Drug Abuse
1706 East Elm; P.O. Box 687
Jefferson City, MO 65102
(573) 751-4942 (voice)
(573) 751-7093 (TT)

Division of Alcohol and Drug Abuse
Western Missouri Mental Health Center
600 East 22nd Street
Kansas City, MO 64108
(816) 512-4900 (Voice/TT)

Division of Alcohol and Drug Abuse
St. Louis Psychiatric Rehab. Ctr.—Dome building
5400 Arsenal, Mail Stop A-419, 4th Floor
St. Louis, MO 63139
(314) 644-7975 (Voice)
(314) 644-8336 (TT)

Division of Alcohol and Drug Abuse
Springfield State Office Complex
149 Park Central, Suite 1025
Springfield, MO 65806
(417) 895-6328 (Voice/TT)

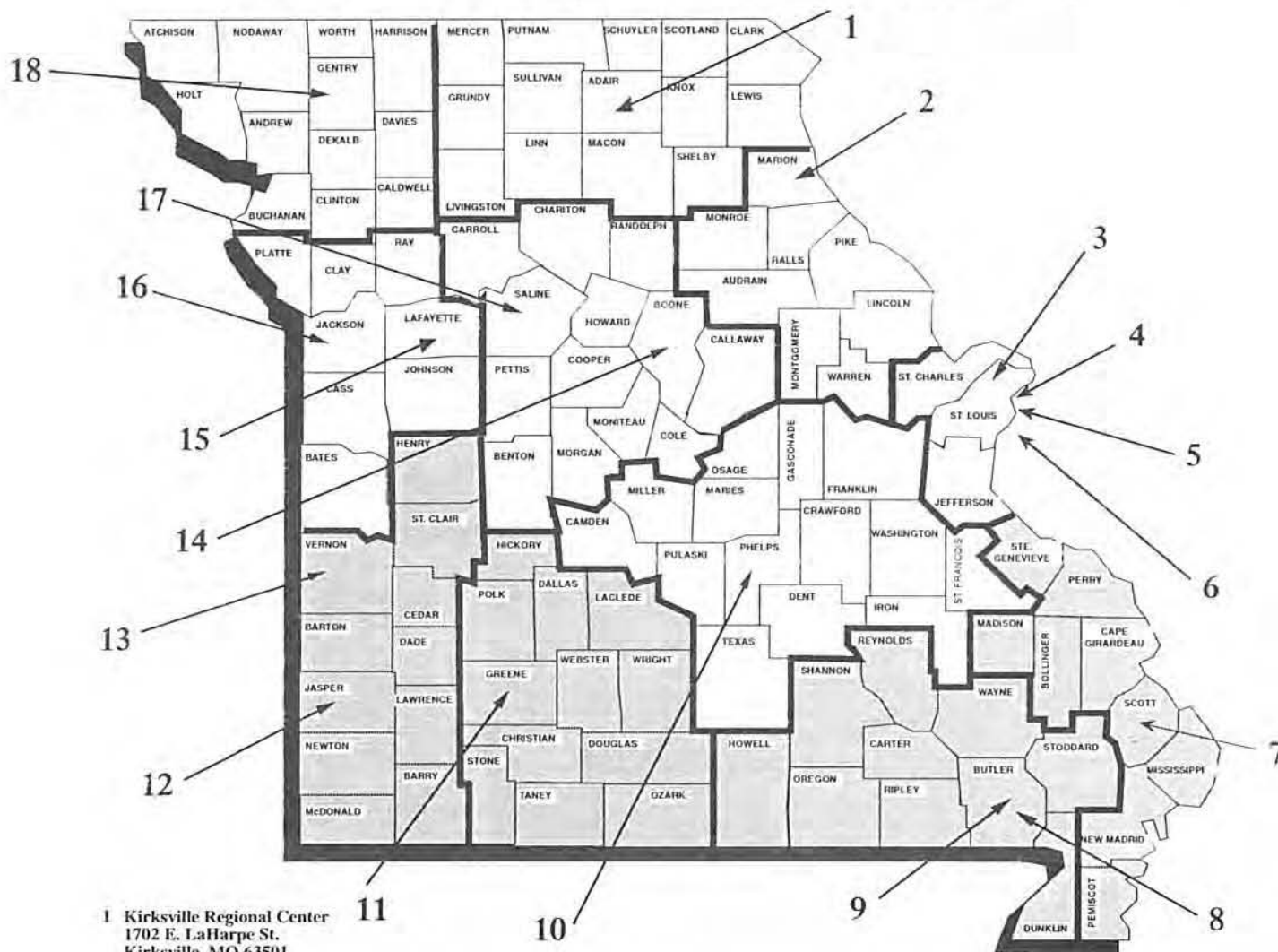
Department of Mental Health
1706 East Elm Street
P.O. Box 687
Jefferson City, MO 65102
(573) 751-3035 (Voice)
or
1306 Business 63 South, Suite C
Columbia, MO 65201
(573) 882-9920 (Voice, TT)

Division of Alcohol and Drug Abuse
c/o Division of Employment Security
2722 Oak Grove Road
Poplar Bluff, MO 63901
(573) 840-9245 (Voice)
or
901 Pine Street, Suite 101; P.O. Box 884
Rolla, MO 65401
(573) 368-2297 (Voice, TT)

Missouri Department of Mental Health

Division of Mental Retardation and Developmental Disabilities

Regional Centers and Habilitation Centers (By District)



1 Kirksville Regional Center
1702 E. LaHarpe St.
Kirksville, MO 63501
(660) 785-2500 (V/TT)

2 Hannibal Regional Center
805 Clinic Road, P.O. Box 1108
Hannibal, MO 63401
(573) 248-2400
(573) 248-2415 (TT)

3 Bellefontaine Habilitation Center
10695 Bellefontaine Road
St. Louis, MO 63137
(314) 340-6000 • (314) 340-6290 (TT)

4 St. Louis Regional Center-North
211 N. Lindbergh
St. Louis, MO 63141
(314) 340-6500 • (314) 340-6659 (TT)

5 St. Louis Regional Center-South
Campbell Plaza, 59th and
Arsenal Street, Suite 1B
St. Louis, MO 63139
(314) 877-0000 • (314) 877-0081 (TT)

6 St. Louis Developmental Disabilities
Treatment Centers
211 North Lindbergh
St. Louis, MO 63141-7809
(314) 340-6702 • (314) 340-6659 (TT)

7 Sikeston Regional Center
112 Plaza Drive / P.O. Box 966
Sikeston, MO 63801
(573) 472-5300
(573) 472-5391 (TT)

8 Southeast Missouri Residential Services
2351 Kanell Boulevard
Poplar Bluff, MO 63901
(573) 840-9370
(573) 840-9312 (TT)

9 Poplar Bluff Regional Center
2351 Kanell Boulevard
Poplar Bluff, MO 63901
(573) 840-9300
(573) 840-9312 (TT)

10 Rolla Regional Center
105 Fairgrounds Road
P.O. Box 1098
Rolla, MO 65401
(573) 368-2200 (V/TT)

11 Springfield Regional Center
1515 E. Pythian
P.O. Box 5030
Springfield, MO 65801-5030
(417) 895-7400
(417) 895-7430 (TT)

12 Joplin Regional Center
3600 E. Newman Road
P.O. Box 1209
Joplin, MO 64802-1209
(417) 629-3020 (V/TT)

13 Nevada Habilitation Center
2323 N. Ash
Nevada, MO 64772
(417) 667-7833 • (417) 448-1302 (TT)

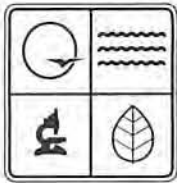
14 Central Missouri Regional Center
101 Park De Ville Drive, Suite B
Columbia, MO 65203
(573) 882-9835 (V/TT)

15 Higginsville Habilitation Center
Morris Drive, P.O. Box 517
Higginsville, MO 64037
(660) 584-2142 • (660) 584-3935 (TT)

16 Kansas City Regional Center
821 East Admiral Blvd.
P.O. Box 412557
Kansas City, MO 64108
(816) 889-3400 • (816) 889-3326 (TT)

17 Marshall Habilitation Center
Slater Street, P.O. Box 190
Marshall, MO 65340
(660) 886-2202 • (660) 886-6929 (TT)

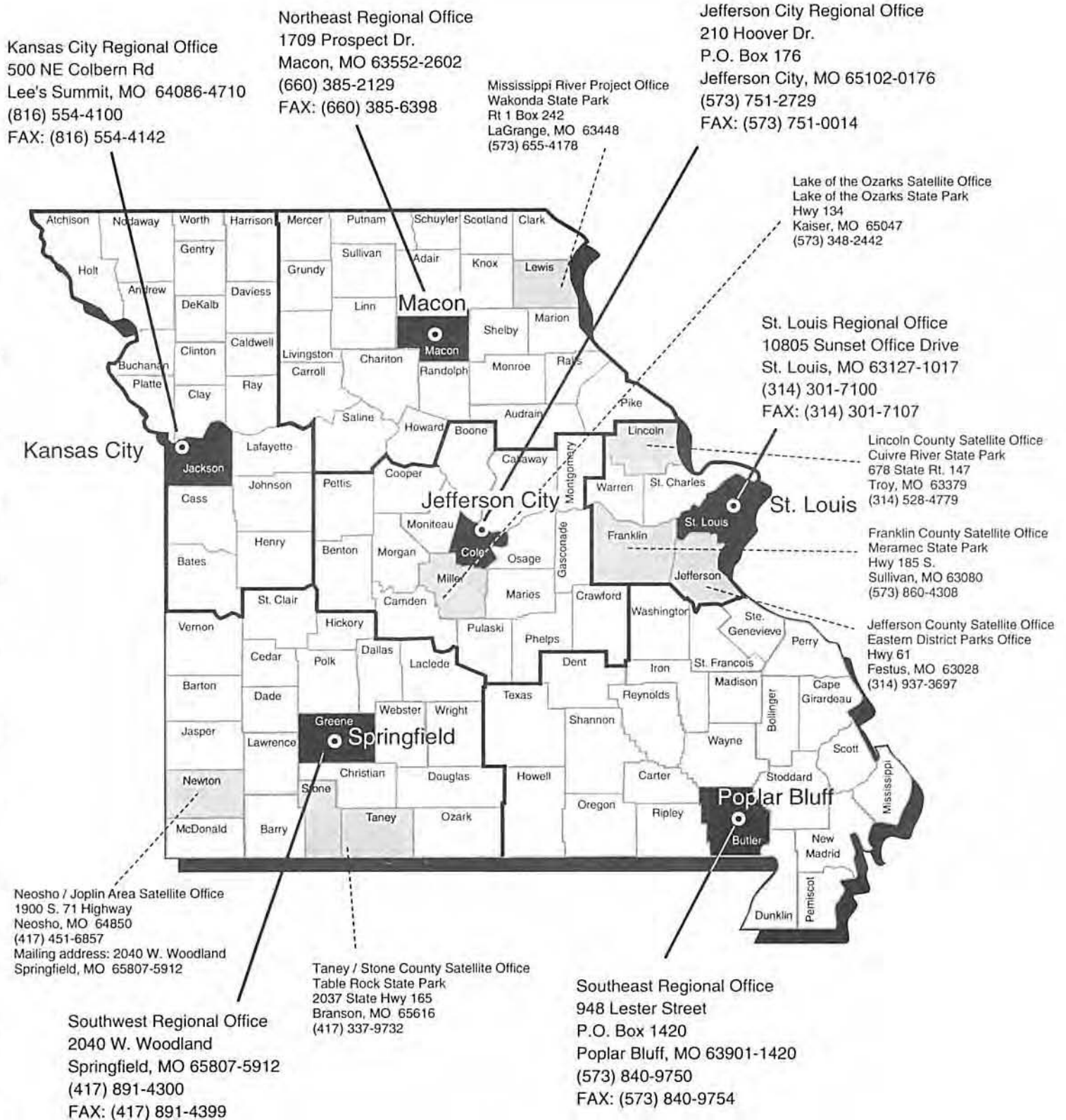
18 Albany Regional Center
13th and Maple, Route #1
Albany, MO 64402
(660) 726-5246
(660) 726-5844 (TT)



MISSOURI DEPARTMENT OF NATURAL RESOURCES

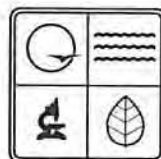
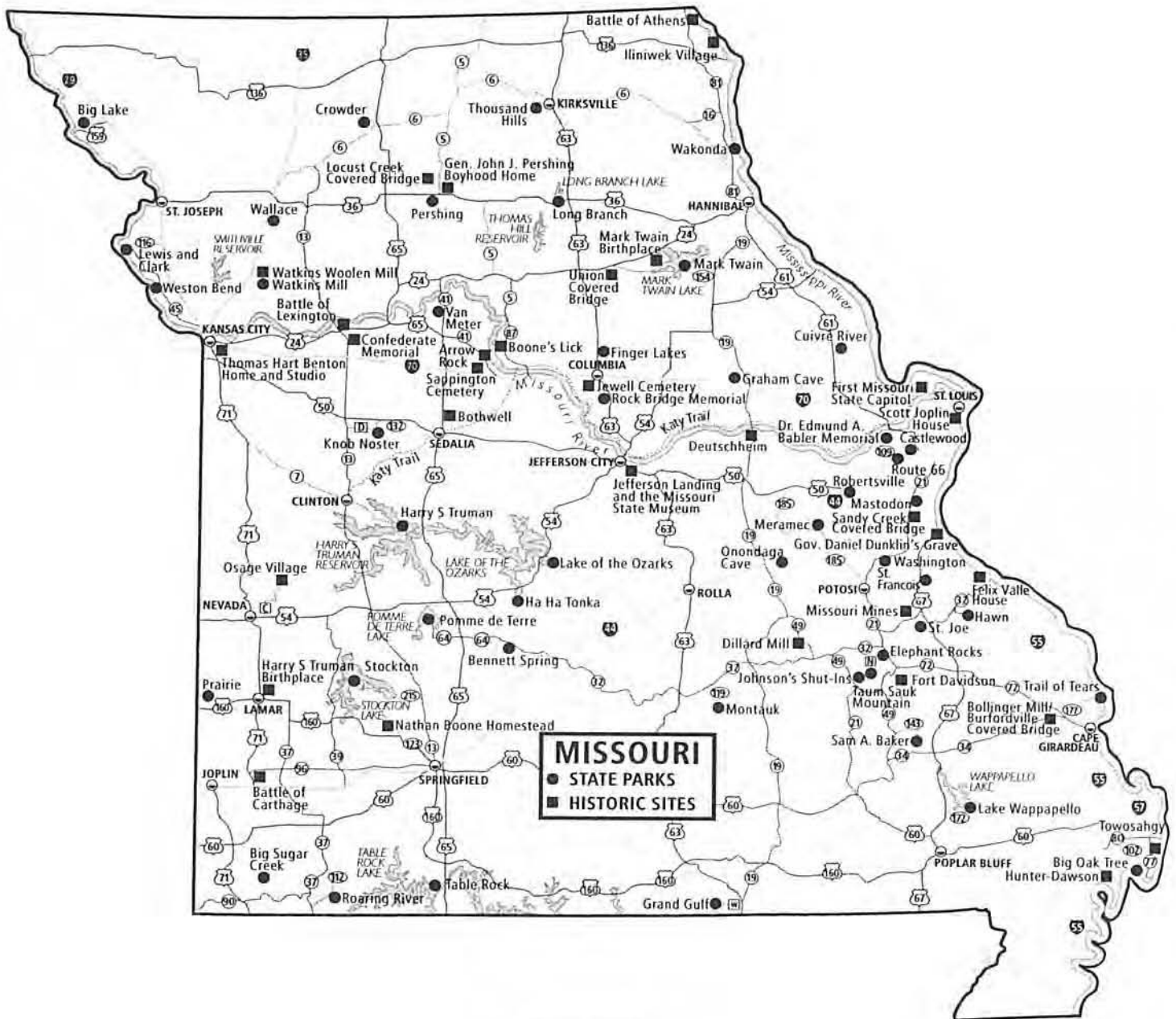
DIVISION OF ENVIRONMENTAL QUALITY

REGIONAL AND SATELLITE OFFICES



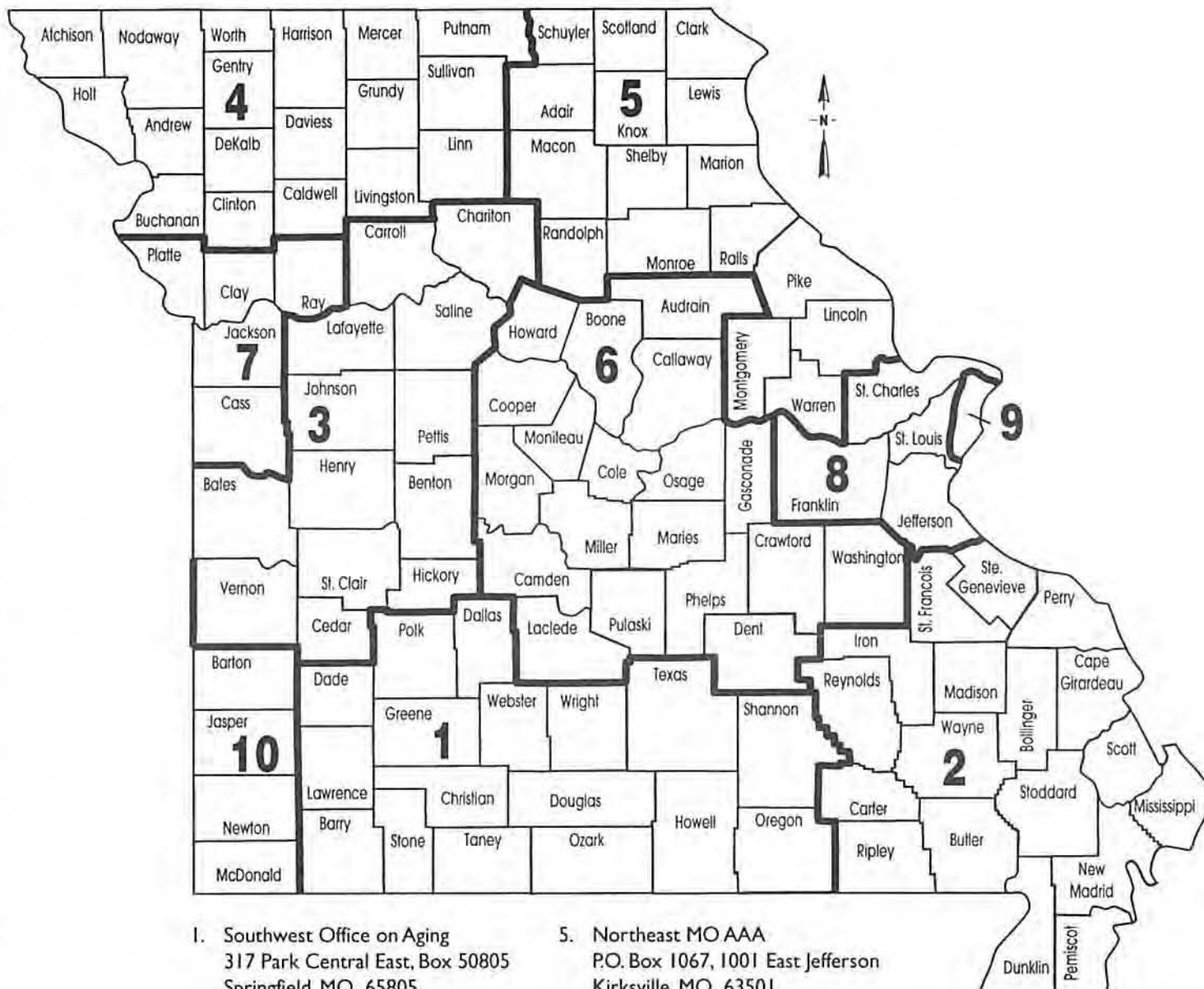
Missouri Department of Natural Resources

State Parks and Historic Sites



Missouri Department of Social Services

Area Agencies on Aging

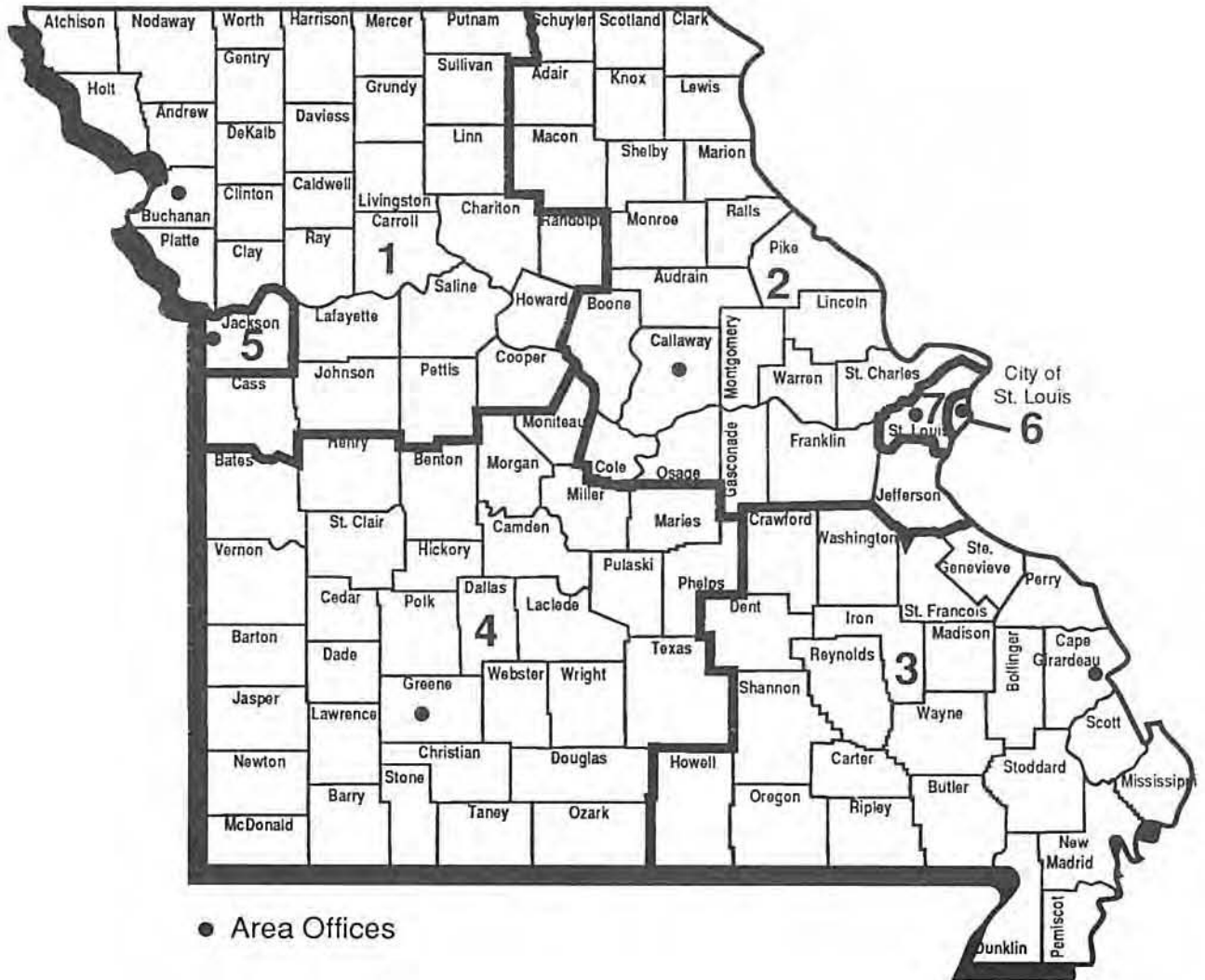


1. Southwest Office on Aging
317 Park Central East, Box 50805
Springfield, MO 65805
(417) 862-0762
2. Southeast MO AAA
1219 N. Kingshighway, Suite 100
Cape Girardeau, MO 63701
(573) 335-3331
3. District III AAA
106 W. Young Street, Box 1078
Warrensburg, MO 64093
(660) 747-3107
4. Northwest MO AAA
Box 265
Albany, MO 64402
(660) 726-3800
5. Northeast MO AAA
P.O. Box 1067, 1001 East Jefferson
Kirksville, MO 63501
(660) 665-4682
6. Central MO AAA
1121 Bus. Loop 70 East, Suite 2A
Columbia, MO 65201
(573) 443-5823
7. Mid-America Regional Council
300 Rivergate Ctr., 600 Broadway
Kansas City MO 64105-9990
(816) 474-4240
8. Mid-East MO AAA
2510 S. Brentwood Blvd.
Brentwood, MO 63144-2390
(314) 962-7999
9. St. Louis AAA
634 North Grand, 7th Floor
St. Louis, MO 63103
(314) 658-1168
10. Region X AAA
1710 East 32nd, Box 3990
Joplin, MO 64803
(417) 781-7562

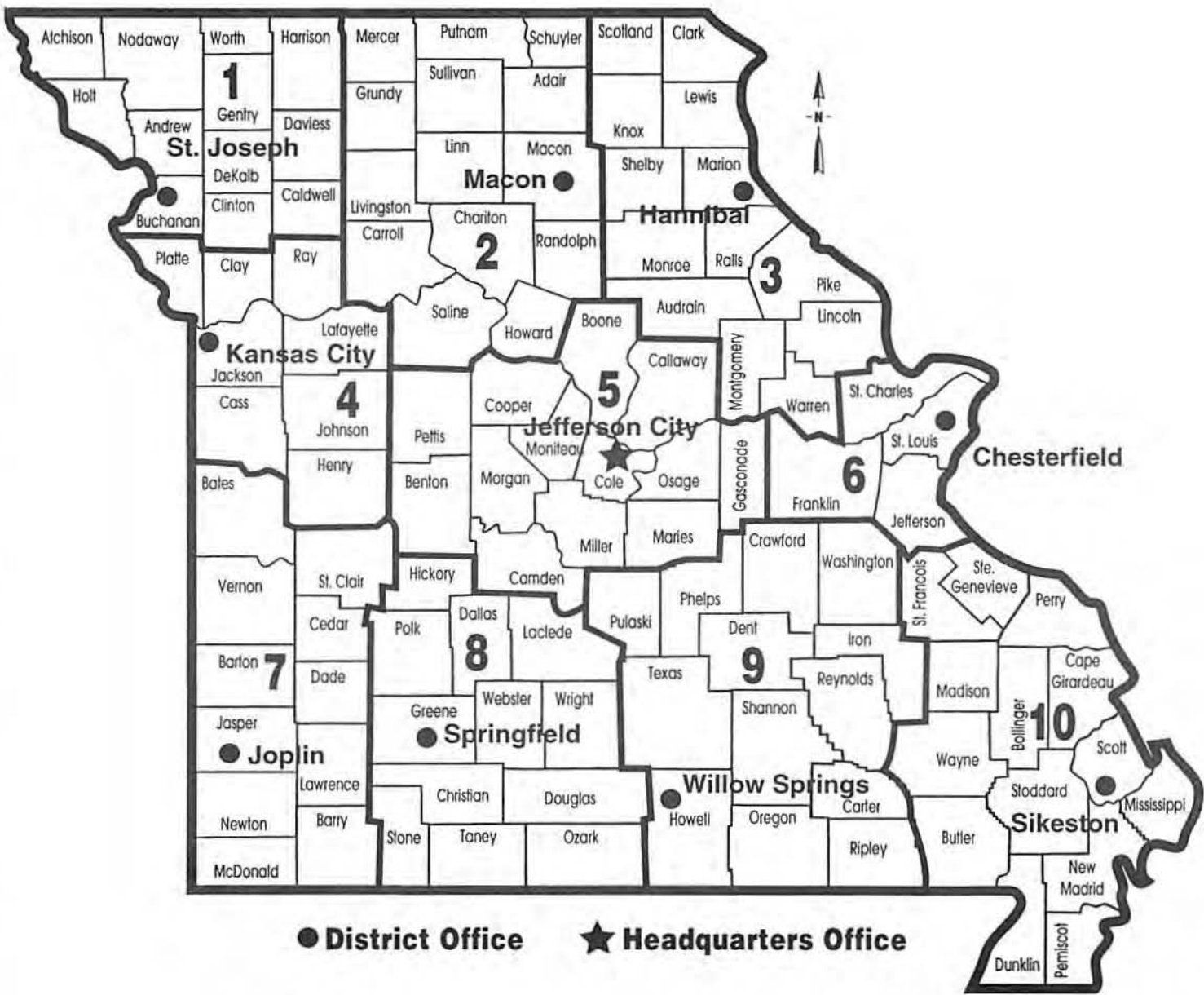
Missouri Department of Social Services

Division of Family Services

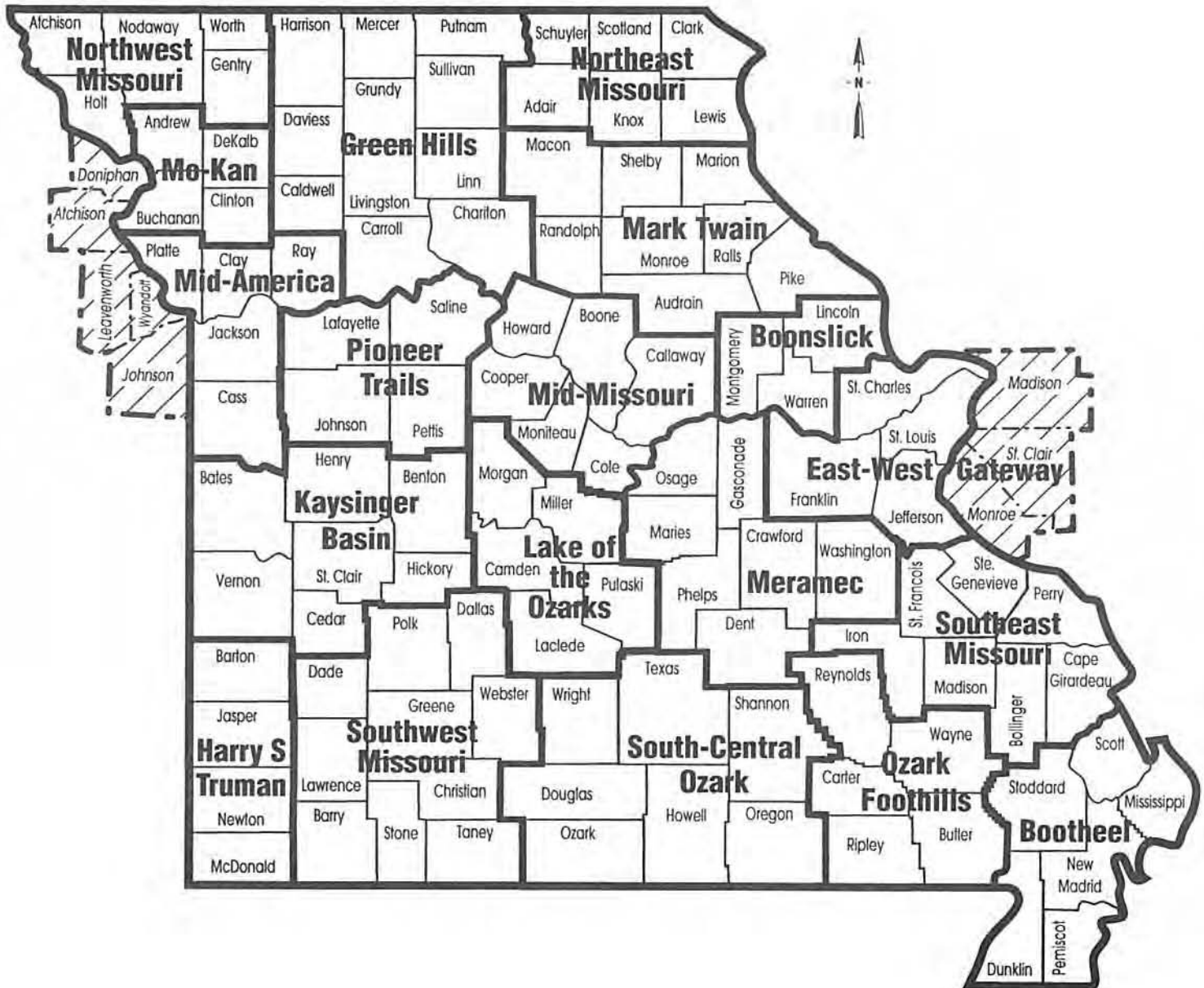
Area Offices



Missouri Department of Transportation



Missouri Regional Planning Commissions



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ELECTED OFFICIALS

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1999 MISSOURI SENATE

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5	J. B. (Jet)	Banks (D)	319	(573) 751-4650	1442A North Grand	St. Louis	63106	(314) 361-3800	jbanks@services.state.mo.us
30	Roseann	Bentley (R)	421	(573) 751-4145	1500 E Meadowmere	Springfield	65806	(417) 869-9933	rbentley@services.state.mo.us
9	Mary	Bland (D)	334	(573) 751-2770	1632 Bushman	Kansas City	64110	(816) 233-4441	
31	Harold	Caskey (D)	320	(573) 751-4116	PO Box 45	Butler	64730	(660) 679-4162	
29	Doyle	Childers (R)	328	(573) 751-2058	PO Box 127	Reeds Spring	65737	(417) 272-8281	dchiler@services.state.mo.us
4	Bill	Clay (D)	221	(573) 751-2229	6136 Washington Ave.	St. Louis	63112	(314) 436-6699	wclay01@services.state.mo.us
11	Ronnie	DePasco (D)	321	(573) 751-3074	2917 Grand	Kansas City	64108	(816) 231-2515	rdepasco@services.state.mo.us
23	Steve	Ehlmann (R)	428A	(573) 751-8635	415 N Second St.	St. Charles	63301	(314) 949-2323	sehlmann@services.state.mo.us
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13	Wayne	Goode (D)	333	(573) 751-2420	7231 Winchester Dr.	St. Louis	63121	(314) 385-9010	wgoode@services.state.mo.us
12	Sam	Graves (R)	225	(573) 751-3271	Rt. 2 Box 5	Tarkio	64491	(660) 736-5870	sgraves@services.state.mo.us
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19	Ken	Jacob (D)	420A	(573) 751-2131	4810 St. Charles Road	Columbia	65201	(573) 442-2882	kjacob@services.state.mo.us
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21	Jim	Mathewson (D)	323	(573) 751-4771	1737 West 10 th	Sedalia	65301	(660) 826-7815	jmathews@services.state.mo.us
18	Joe	Maxwell (D)	219	(573) 751-4200	210 E Love	Mexico	65265	(573) 581-8373	jmaxwell@services.state.mo.us
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17	Ed	Quick (D)	326	(573) 751-4524	13004 A Highway	Liberty	64068	(816) 415-0199	equick@services.state.mo.us
6	Larry	Rohrbach (R)	433	(573) 751-2780	HCR 60, Box 12	California	65018	(573) 796-3708	lrohrbac@services.state.mo.us
33	John	Russell (R)	419	(573) 751-4166	PO Box 93	Lebanon	65536	(417) 532-6050	jruss01@services.state.mo.us
14	John	Schneider (D)	422	(573) 751-4106	3520 Tremont Drive	Florissant	63033	(314) 421-2762	
3	John	Scott (D)	416	(573) 751-3644	3761 Bates	St. Louis	63116	(314) 481-6864	jscott@services.state.mo.us
24	Betty	Sims (R)	226	(573) 751-7147	18 Ladue Manor	St. Louis	63124	(314) 432-8488	bsims01@services.state.mo.us
32	Marvin	Singleton (R)	426	(573) 751-2306	114 W 32 nd St.	Joplin	64804	(417) 781-2046	msingl01@services.state.mo.us
20	Danny	Staples (D)	418	(573) 751-3534	HCR 3, Box 18	Eminence	65466	(573) 226-3386	dstaples@services.state.mo.us
16	Sarah	Steelman (R)	425	(573) 751-4068	PO Box 1257	Rolla	65402	(573) 308-1870	ssteelma@services.state.mo.us
22	Steve	Stoll (D)	429	(573) 751-1492	716 Richard Ave.	Festus	65402	(314) 933-0233	
28	Morris	Westfall (R)	220	(573) 751-3645	4671 Hwy. H	Halfway	65663	(417) 326-5156	mwestfal@services.state.mo.us
10	Harry	Wiggins (D)	423	(573) 751-2788	7817 Terrace	Kansas City	64114	(816) 444-5718	hwiggins@services.state.mo.us
1	Anita	Yeckel (R)	329	(573) 751-2887	8819 Gladlea	St. Louis	63127	(314) 729-0541	ayeckel@services.state.mo.us

1999 MISSOURI HOUSE OF REPRESENTATIVES

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103	D	Mark	Abel	410A	(573) 751-4787	928 Parkview Drive	Festus	63028	(314) 933-3911	mabel@services.state.mo.us
86	R	Todd	Akin	115A	(573) 751-1186	305 Conway Hill Rd.	St. Louis	63141	(314) 434-7948	takin01@services.state.mo.us
90	R	Bill	Alter	201C	(573) 751-2732	1800 Gravois	High Ridge	63049	(573) 677-1616	balter@services.state.mo.us
59	D	Ron	Auer	411-2	(573) 751-4567	3120 S Compton	St. Louis	63118	(314) 453-1894	rauer01@services.state.mo.us
20	D	Gracia	Backer	302B	(573) 751-2070	2885 State Road TT	New Bloomfield	65063	(573) 295-6190	gbacker@services.state.mo.us
140	R	Charlie	Ballard	201A	(573) 751-9809	RR 4 Box 3450	Lake St. Louis	63367	(417) 859-6454	cballard@services.state.mo.us
4	R	Rex	Barnett	116A2	(573) 751-9465	708 West Lincoln	Maryville	64468	(660) 582-4014	rbarnett@services.state.mo.us
100	D	Joan	Barry	304B	(573) 751-9804	5050 Lampglow Ct.	St. Louis	63129	(314) 487-1558	jbarry01@services.state.mo.us
132	R	Linda	Bartelsmeyer	115J	(573) 751-9806	1668 Oak Drive	Aurora	65605	(417) 678-5822	lbartels@services.state.mo.us
56	R	Matt	Bartle	109H	(573) 751-1464	1600 NE Jade	Lee's Summit	64086	(816) 561-7007	mbartle@services.state.mo.us
15	R	Jon	Bennett	109I	(573) 751-9627	1736 Lynncove Ln.	St. Charles	63303	(314) 949-2895	jbenne03@services.state.mo.us
1	D	Sam	Berkowitz	415A	(573) 751-7985	Rural Route #3, Box 65	Memphis	63555	(660) 465-2496	sberkowi@services.state.mo.us
141	R	Judy	Berskstresser	105I	(573) 751-1503	RR1 Box 349B	Crane	65633	(417) 723-8864	jberkstr@services.state.mo.us
161	R	Lanie	Black	116-I	(573) 751-4364	671 North 407th Road	Charleston	63834	(573) 683-4364	lblack@services.state.mo.us
139	R	Matt	Blunt	116-3	(573) 751-2948	PO Box 1426	Springfield	65801	(417) 833-8745	mblunt@services.state.mo.us
118	R	Matt	Boatright	105H	(573) 751-9774	29612 Pony Path Rd.	Sedalia	65301	(660) 826-1880	mboatrig@services.state.mo.us
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48	D	Bill	Boucher	313-3	(573) 751-7335	11320 Sunnyslope Dr.	Kansas City	64134	(816) 966-1320	bboucher@services.state.mo.us
60	D	Holly	Boykins	110B	(573) 751-4415	4815 Lee Avenue	St. Louis	63115	(314) 385-6499	agoykins@services.state.mo.us
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163	D	Phillip	Britt	130DC	(573) 751-8591	PO Box 805	Kennett	63857	(573) 717-1544	pbritt@services.state.mo.us
128	R	Gary	Burton	201G	(573) 751-7082	801 Fir Road	Carl Junction	64834	(417) 623-6400	gburton@services.state.mo.us
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61	D	Paula	Carter	235	(573) 751-6500	5936 Summit	St. Louis	63147	(314) 382-2900	pcarte01@services.state.mo.us
134	R	Norma	Champion	105A	(573) 751-2583	3609 S Broadway	Springfield	65807	(417) 881-5304	nchampion@services.state.mo.us
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53	D	Dick	Franklin	306	(573) 751-6535	18005 Cheyenne	Independence	64056	(816) 796-3088	rfrankli@services.state.mo.us
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111	R	Jim	Froelker	109B	(573) 751-6668	7437 Highway H	Gerald	63037	(573) 764-2658	jfroelke@services.state.mo.us
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131	R	Sam	Gaskill	102BA	(573) 751-9801	HCR 79 Box 345	Washburn	65772	(417) 435-2304	sgaskill@services.state.mo.us
22	D	Steve	Gaw	308	(573) 751-2700	PO Box 314	Moberly	65270	(660) 263-9000	sgaw01@services.state.mo.us
74	D	Tom	George	406B	(573) 751-2135	3594 Monsols Drive	Florissant	63034	(314) 838-4571	tgeorge@services.state.mo.us
94	R	Mike	Gibbons	107	(573) 751-2853	651 Pearl Avenue	Kirkwood	63122	(314) 821-4616	mgibbo01@services.state.mo.us
106	R	Jim	Graham	105B	(573) 751-3455	3800 Highway E	Fredericktown	63645	(573) 783-7707	cgraham@services.state.mo.us
24	D	Chuck	Graham	111	(573) 751-2162	102 W Green Meadows	Columbia	65203	(573) 442-0427	jgraham@services.state.mo.us
113	D	Bill	Gratz	206C	(573) 751-0665	2315 Rt. M	Jefferson City	65101	(573) 635-4168	bgratz@services.state.mo.us
73	D	Tim	Green	408A	(573) 751-6845	12100 Aragen	St. Louis	63138	(314) 653-9376	tgreen@services.state.mo.us
109	R	John	Griesheimer	106A	(573) 751-3678	33 Oxford Dr.	Washington	63090	(314) 239-2521	ygriehse@services.state.mo.us
18	R	Chuck	Gross	201D	(573) 751-1141	3019 Westborough Court	St. Charles	63301	(314) 947-7893	cgross@services.state.mo.us
70	D	Russ	Gunn	135	(573) 751-4726	7309 Natural Bridge, Ste. 201	St. Louis	63121	(314) 382-1331	rgunn@services.state.mo.us
75	D	Mary	Hagan-Harrell	316	(573) 751-5836	100 Florwood Court	Ferguson	63135	(314) 521-5555	mhaganha@services.state.mo.us
147	D	Mark	Hampton	415B	(573) 751-4804	HC 67, PO Box 108	Summersville	65571	(417) 932-4423	mhampton@services.state.mo.us
87	R	Catherine	Hanaway	103BA	(573) 751-8510	1349 North Berry Road	St. Louis	63122	(314) 961-0975	chanaway@services.state.mo.us
23	D	Tim	Harlan	400CC	(573) 751-9753	511 S Glenwood Ave.	Columbia	65203	(573) 874-2402	tharlan@services.state.mo.us
123	R	Ed	Hartzler	115D	(573) 751-2175	303 Manor Court	Belton	64012	(816) 331-0090	ehartzle@services.state.mo.us
124	R	Vicky	Hartzler	115F	(573) 751-9780	22804 E 299th St.	Harrisonville	64701	(816) 884-5297	vhartzle@services.state.mo.us
5	R	Dan	Hegeman	101D	(573) 751-0246	18739 County Road 294	Cosby	64436	(816) 662-2645	dhegeman@services.state.mo.us
97	R	Carl	Hendrickson	101G	(573) 751-9766	4661 Markton Dr.	St. Louis	63128	(314) 894-9753	chendr01@services.state.mo.us
80	D	John	Hickey	317B	(573) 751-4670	11743 Laux	Bridgeton	63044	(314) 298-8370	jhickey@services.state.mo.us
64	D	Robert	Hilgemann	114B	(573) 751-1400	4131 Blaine Ave.	St. Louis	63110	(314) 771-4718	rhilgema@services.state.mo.us
126	R	Bubs	Hohulin	101C	(573) 751-2165	360 NW 20th Rd.	Lamar	64759	(417) 682-7126	mhohulin@services.state.mo.us
135	R	Roy	Holand	101F	(573) 751-2210	1840 E Vincent	Springfield	65804	(417) 887-2937	rholand@services.state.mo.us

101	D	Katherine	Hollingsworth	235BA	(573) 751-1311	872 Country Glen	Imperial	63052	(314) 342-9193	kholling@services.state.mo.us
46	D	Tom	Hoppe	403A	(573) 751-9469	12316 Charlotte	Kansas City	64146	(816) 561-2067	thoppe@services.state.mo.us
138	D	Craig	Hosmer	404B	(573) 751-9474	657 S Weller	Springfield	65802	(417) 869-0581	chosmer@services.state.mo.us
120	R	Jim	Howerton	105E	(573) 751-1484	535 NW 1250	Chilhowee	64733	(660) 885-3825	jhowerto@services.state.mo.us
158	R	Mary	Kasten	200B	(573) 751-2459	1209 Sailer Circle	Cape Girardeau	63701	(314) 334-3111	mkasten@services.state.mo.us
47	R	Pat	Kelley	109A	(573) 751-1456	3924 SW Windsong Drive	Lee's Summit	64082	(816) 254-5116	pkelley@services.state.mo.us
27	D	Glenda	Kelly	207A	(573) 751-9755	3415 N 3rd St.	St. Joseph	64505	(816) 233-2614	gkelly01@services.state.mo.us
66	D	Harry	Kennedy	114A	(573) 751-2126	4959 Sutherland	St. Louis	63109	(314) 481-5857	hkennedy@services.state.mo.us
125	R	Jerry	King	109D	(573) 751-5388	RR #4, Box 416	Butler	64730	(660) 679-4669	jking@services.state.mo.us
17	D	Don	Kissell	408B	(573) 751-9628	408 Sutters Mill	St. Peters	63376	(314) 990-9099	dkissell@services.state.mo.us
3	R	David	Klindt	116-4	(573) 751-1415	32559 E. 280th Ave.	Bethany	64424	(660) 425-6876	dklindt@services.state.mo.us
153	D	Don	Koller	413A	(573) 751-2112	PO Box 135	Summersville	65571	(417) 932-4304	dkoller@services.state.mo.us
142	D	Jim	Kreider	301	(573) 751-2956	PO Box 1980	Nixa	65714	(417) 443-3006	jkreider@services.state.mo.us
33	D	Scott	Lakin	206B	(573) 751-6600	6020 N Chelsea	Kansas City	64119	(816) 455-1693	slakin@services.state.mo.us
29	D	Maurice	Lawson	130DA	(573) 751-9460	3709 Christie Lane	St. Joseph	64504	(816) 238-6585	mlawson@services.state.mo.us
9	D	Sam	Leake	311	(573) 751-7852	49347 Garden Grove Lane	Center	63436	(573) 267-3231	sleake@services.state.mo.us
145	R	Ken	Legan	200A	(573) 751-3819	1901 East 487th Rd.	Halfway	65663	(417) 445-2241	klegan@services.state.mo.us
82	R	David	Levin	135BA	(573) 751-9762	11208 Sherwood Oak Court	St. Louis	63146	(314) 432-6502	dlevin@services.state.mo.us
85	D	Chris	Liese	411B	(573) 751-1832	12230 Foxpoint Dr.	Maryland	63043	(314) 878-4787	cliese@services.state.mo.us
89	R	Bill	Linton	201BA	(573) 751-1247	17339 Cougar Trails	Wildwood	63040	(314) 458-0736	wlinton@services.state.mo.us
54	R	Don	Lograsso	105G	(573) 751-1487	404 NE Stonewall Dr.	Blue Springs	64014	(816) 229-4020	dlograss@services.state.mo.us
146	R	Beth	Long	201E	(573) 751-4451	22975 Oneida Drive	Lebanon	65536	(417) 532-6946	blong01@services.state.mo.us
88	R	John	Loudon	115G	(573) 751-9763	221 Pleasant Grove Ln.	Ballwin	63011	(314) 623-6012	jloudon@services.state.mo.us
115	R	Blaine	Luetkemeyer	109G	(573) 751-2077	PO Box 147	St. Elizabeth	65075	(573) 493-2395	bluetkem@services.state.mo.us
12	D	Bill	Luetkenhaus	233A	(573) 751-2176	742 Hancock Rd.	Josephville	63385	(314) 327-6539	bluetken@services.state.mo.us
130	R	Gary	Marble	135AC	(573) 751-9781	1616 Ridgewood Rd.	Neosho	64850	(417) 451-1455	gmarble@services.state.mo.us
108	D	Brian	May	112	(573) 751-0438	5816 Pennsylvania	St. Louis	63111	(314) 621-4500	bmay01@services.state.mo.us
50	D	Carol Jean	Mays	206A	(573) 751-7639	3603 Hedges	Independence	64052	(816) 252-0900	cmays01@services.state.mo.us
149	D	Jerry	McBride	302A	(573) 751-4950	PO Box 292	Edgar Springs	65462	(573) 435-6639	jmcbride@services.state.mo.us
91	R	Emmy	McClelland	115C	(573) 751-1285	455 Pasadena	Webster	63119	(314) 962-1796	emcclell@services.state.mo.us
102	D	Ryan	McKenna	305A	(573) 751-2504	6969 Dippel Lane	Barnhart	63012	(314) 461-1998	rmckenna@services.state.mo.us
44	D	Steve	McLuckie	412B	(573) 751-2437	PO Box 8498	Kansas City	64131	(816) 822-4464	smclucki@services.state.mo.us
162	I	Denny J.	Merideth III	200BC	(573) 751-2264	Route 1, Box 259	Caruthersville	63830	(573) 333-4529	dmeridet@services.state.mo.us
133	R	Ronnie	Miller	115H	(573) 751-1347	623 Morgan Dr.	Stockton	65785	(417) 276-3343	rmille01@services.state.mo.us
49	D	Ralph	Monaco	405A	(573) 751-9851	7013 Englewood	Raytown	64133	(816) 333-9600	rmonaco@services.state.mo.us
95	R	Jim	Murphy	109C	(573) 751-2150	9314 Cordoba Lane	Crestwood	63126	(314) 849-5914	jmurph01@services.state.mo.us
69	D	Dana	Murray	313-2	(573) 751-5538	2422 Mary	Jennings	63136	(314) 388-0417	dmurra01@services.state.mo.us
160	R	Peter	Myers	109E	(573) 751-5471	519 Tanglewood	Sikeston	63801	(573) 471-3700	pmyers@services.state.mo.us

155	R	Pat	Naeger	103BC	(573) 751-9812	700 Feltz	Perryville	63775	(573) 547-4526	pnaeger@services.state.mo.us
19	R	Charles	Nordwald	105D	(573) 751-2689	#20 Hawthorne	Warrenton	63383	(314) 456-8068	cnordwal@services.state.mo.us
79	D	Pat	O'Connor	317A	(573) 751-2726	4413 Claremont	Bridgeton	63044	(314) 298-7418	poconnor@services.state.mo.us
68	D	Jim	O'Toole	303B	(573) 751-2251	5445 Finkman	St. Louis	63109	(314) 353-0864	jotoole@services.state.mo.us
14	R	Cindy	Ostmann	115E	(573) 751-2250	445 Knaust Rd.	St. Peters	63376	(314) 240-5376	costmann@services.state.mo.us
110	D	Francis	Overschmidt	403B	(573) 751-2398	151 N Outer Rd.	Union	63084	(573) 583-5591	foversch@services.state.mo.us
150	D	Kelly	Parker	304A	(573) 751-2108	#3 Amber Trail	Salem	65560	(573) 729-3127	kparker@services.state.mo.us
7	R	Jewell	Patek	116-2	(573) 751-2917	PO Box 55	Chillicothe	64601	(660) 707-0077	jpatek@services.state.mo.us
30	R	Fred	Pouche	116-5	(573) 751-9756	10015 NW Mirror Lake Dr.	Kansas City	64152	(816) 741-6537	fpouche@services.state.mo.us
116	R	Chuck	Pryor	101J	(573) 751-4119	410 W Newton	Versailles	65084	(573) 378-6347	cpryor@services.state.mo.us
151	R	Chuck	Purgason	109F	(573) 751-1882	2680 Rd. 7360	Caulfield	65626	(417) 284-3332	cpurgaso@services.state.mo.us
148	D	Bill	Ransdall	410B	(573) 751-1727	503 Wildwood Ln.	Waynesville	65583	(573) 341-3838	bransdal@services.state.mo.us
78	R	Mike	Reid	135BB	(573) 751-5365	759 Carriage Lane	Hazelwood	63042	(314) 895-6221	mr Reid@services.state.mo.us
34	R	Annie	Reinhart	116A1	(573) 751-1218	617 Lancelot	Liberty	64068	(816) 781-2919	areinhar@services.state.mo.us
6	D	Randall	Relford	234	(573) 751-9818	504 Country Club Square	Cameron	64429	(816) 632-7414	rrelford@services.state.mo.us
77	D	David	Reynolds	411A	(573) 751-9761	1325 VerLene Dr.	Florissant	63031	(314) 839-2272	dreynold@services.state.mo.us
25	D	Vicky	Riback-Wilson	110A	(573) 751-1169	3201 Blackberry Lane	Columbia	65201	(573) 882-5859	vwilso01@services.state.mo.us
154	R	Mark	Richardson	201CA	(573) 751-4039	PO Box 310	Poplar Bluff	63901	(573) 785-4608	mr Richard@services.state.mo.us
35	R	Luann	Ridgeway	105F	(573) 751-2238	19405 Platte Co. Line Road	Smithville	64089	(816) 781-6000	lridgewa@services.state.mo.us
40	D	Henry	Rizzo	413B	(573) 751-3310	575 Harrison	Kansas City	64106	(816) 833-4700	hrizzo@services.state.mo.us
143	R	Estel	Robirds	102BB	(573) 751-2042	HC 2 Box 2919	Theodosia	65761	(417) 273-4777	erobirds@services.state.mo.us
55	R	Carson	Ross	105C	(573) 751-8636	3305 Park Ln.	Blue Springs	64015	(816) 274-4435	cross01@services.state.mo.us
144	R	Mary Lou	Sallee	101H	(573) 751-2205	PO Box 128	Ava	65608	(417) 683-2203	msallee@services.state.mo.us
98	D	May	Scheve	401A	(573) 751-9472	7316 Navarre Circle	Grantwood	63123	(314) 849-3704	mscheve@services.state.mo.us
136	D	Mike	Schilling	412C	(573) 751-2652	1027 S New	Springfield	65807	(417) 862-2272	mschilli@services.state.mo.us
157	R	David	Schwab	203A	(573) 751-6662	2835 County Rd. 435	Jackson	63755	(573) 243-5966	sdchwab@services.state.mo.us
119	R	Delbert	Scott	204	(573) 751-8793	PO Box 147	Lowry City	64763	(417) 644-2244	sdcott@services.state.mo.us
93	R	Pat	Secrest	101A	(573) 751-4392	723 Country Heights Ct.	Manchester	63021	(314) 821-2040	psecrest@services.state.mo.us
26	D	Jim	Seigfreid	236A	(573) 751-2204	1560 The Oaks	Marshall	65340	(660) 886-6957	jseigfre@services.state.mo.us
105	D	Harold	Selby	300A	(573) 751-4822	5548 Twilight	Cedar Hill	63016	(314) 274-2476	hselby@services.state.mo.us
57	D	O.L.	Shelton	407B	(573) 751-2198	4273 W Dr. Martin Luther King	St. Louis	63113	(314) 533-1322	oshelton@services.state.mo.us
28	R	Charlie	Shields	101E	(573) 751-9476	47 Erin Ct.	St. Joseph	64507	(816) 233-8090	cshields@services.state.mo.us
31	D	Bill	Skaggs	414	(573) 751-2199	3613 North Park	Kansas City	64116	(816) 452-7700	bskaggs@services.state.mo.us
11	D	Phil	Smith	404A	(573) 751-9459	PO Box 486	Louisiana	63353	(573) 754-4577	psmith@services.state.mo.us
76	D	Lana	Stokan	300B	(573) 751-9760	3208 Leisurewood Ct.	Florissant	63033	(314) 830-1994	lstokan@services.state.mo.us
2	R	Don	Summers	101B	(573) 751-0224	Route 4 Box 209	Unionville	63565	(660) 665-0033	dsummers@services.state.mo.us
129	R	Chuck	Surface	201F	(573) 751-2173	2401 W 29th	Joplin	64804	(417) 624-5694	csurface@services.state.mo.us
37	D	Vernon	Thompson	312	(573) 751-1309	1330 Park	Kansas City	64127	(816) 474-1151	bthomp01@services.state.mo.us

72	D	Betty	Thompson	134	(573) 751-4265	8315 Seville	University City	63132	(314) 994-0434	bthomp01@services.state.mo.us
112	R	Merrill	Townley	106B	(573) 751-1344	RR1 Box 82	Chamois	65024	(573) 763-5795	mtownley@services.state.mo.us
96	D	Joe	Treadway	401B	(573) 751-2315	1456 Telegraph	Lemay	63125	(314) 725-4477	jtreadwa@services.state.mo.us
62	D	Quincy	Troupe	113	(573) 751-2851	5338 Claxton	St. Louis	63120	(314) 621-4226	ctroupe@services.state.mo.us
45	R	Bill	Tudor	103BB	(573) 751-5543	12528 Askew	Grandview	64030	(816) 763-7474	btudor@services.state.mo.us
38	D	Tim	VanZandt	400 CB	(573) 751-5282	PO Box 10216	Kansas City	64171	(816) 931-9462	tvanzand@services.state.mo.us
114	R	Carl	Vogel	115B	(573) 751-2076	311 Constitution Dr.	Jefferson City	65109	(573) 636-6165	cvogel@services.state.mo.us
104	D	Wes	Wagner	305B	(573) 751-7735	3099 Oakvale	DeSoto	63020	(314) 586-8210	wwagner@services.state.mo.us
107	D	Dan	Ward	235BB	(573) 751-2317	412 Young Street	Bonne Terre	63628	(573) 358-7445	dward@services.state.mo.us
8	D	Gary	Wiggins	303A	(573) 751-1042	30093 St. Hwy. P	New Cambria	63558	(660) 226-5619	gwiggins@services.state.mo.us
121	D	Deleta	Williams	314	(573) 751-2272	713 Tyler	Warrensburg	64093	(660) 429-6893	dwillia1@services.state.mo.us
159	D	Marilyn	Williams	400	(573) 751-0728	10863 County Rd. 442	Dudley	63936	(573) 624-8333	mwilliam@services.state.mo.us
137	R	Mark	Wright	101K	(573) 751-6562	1890 North Grant	Springfield	65803	(417) 832-1151	mwright@services.state.mo.us

MISSOURI COMMISSION ON INTERGOVERNMENTAL COOPERATION

Local Government Representatives

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City of Mexico

Joseph L. Adams, Jr., Mayor
City of University City

Ken Whitfield, Mayor
City of Rock Hill

Karen Messerli, Mayor
City of Lee's Summit

Dan Parrott, City Manager
City of Mexico

Steve Arbo, City Manager
City of Liberty

Gary Markenson, Executive Director
Missouri Municipal League

Vacant
County Representative

Karen Miller, Associate
Commissioner, Boone County

Juanita Donehue, Executive Director
Missouri Association of Counties

Richard Cavender, Missouri
Association of Councils of Government

Steve Paulsell
Missouri Fire Services Alliance

Diane Brunworth, First Vice President
Missouri School Boards Association

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Lois Pohl, Director
Carol Meyer, Administrative Assistant

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Richard Hanson, Commissioner
Office of Administration

Joe Driskill, Director
Department of Economic Development

Mike Hartmann
Governor's Office

Quentin Wilson, Director
Department of Revenue

Steve Mahfood, Director
Department of Natural Resources

Henry Hungerbeeler, Director
Department of Transportation

State Legislators

Vacant
Senator

Doyle Childers, Senator
District 29, Reeds Spring

Cindy Ostmann, Representative
District 14, St. Peters

Tom Hoppe, Representative
District 46, Kansas City

Citizens Appointed by the Governor

Sharon Quigley Carpenter St. Louis	John Ballard Ashland
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Mary C. Williams-Neal Kansas City	Randy Verkamp, St. James (Chairman)
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Carolyn H. Gerdes
Springfield